

City of Ryde

Lifestyle and opportunity
at your doorstep

Annual Financial Statements

for the year ended
30 June 2026



City of Ryde

Lifestyle and opportunity
at your doorstep

General Purpose Financial Statements

for the year ended
30 June 2026

Council of the City of Ryde

General Purpose Financial Statements

for the year ended 30 June 2026

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Overview

Council of the City of Ryde is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

Council of the City of Ryde
Ground Floor
118 Talavera Road
Macquarie Park NSW 2113

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.ryde.nsw.gov.au .

Council of the City of Ryde

General Purpose Financial Statements

for the year ended 30 June 2026

Statement by Councillors and Management for the year ended 30 June 2026 made pursuant to section 413 (2c) of the *Local Government Act 1993* (NSW)

The attached general purpose financial statements have been prepared in accordance with:

- the *Local Government Act 1993* and the regulations made thereunder
- the Australian Accounting Standards issued by the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these statements:

- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 27 October 2026.

Trenton Brown
Mayor
27 October 2026

Clr Sophie Lara-Windred
Councillor Representative (ARIC)
27 October 2026

John Angilley
Acting Chief Executive Officer
27 October 2026

Samantha McGivern
Responsible Accounting Officer
27 October 2026

Council of the City of Ryde

Income Statement

for the year ended 30 June 2026

Original unaudited budget 2026	$ '000	Notes	Actual 2026	Restated Actual 2025
	Income from continuing operations			
126,656	Rates and annual charges	B2-1	**126,554**	115,842
18,319	User charges and fees	B2-2	**18,752**	19,542
7,756	Other revenues	B2-3	**8,030**	7,319
6,549	Grants and contributions provided for operating purposes	B2-4	**8,980**	5,133
27,206	Grants and contributions provided for capital purposes	B2-4	**20,397**	42,063
10,406	Interest and investment income	B2-5	**17,151**	16,624
7,231	Other income	B2-6	**7,268**	8,710
204,123	**Total income from continuing operations**		**207,132**	215,233
	Expenses from continuing operations			
70,493	Employee benefits and on-costs	B3-1	**67,256**	65,215
60,913	Materials and services	B3-2	**66,391**	56,981
264	Borrowing costs	B3-3	**560**	353
7,637	Other expenses	B3-5	**18,422**	8,243
–	Net loss from the disposal of assets	B4-1	**10,562**	17,882
139,307	**Total expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets**		**163,191**	148,674
64,816	**Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets**		**43,941**	66,559
33,221	Depreciation, amortisation and impairment of non-financial assets	B3-4	**33,783**	30,119
31,595	**Operating result from continuing operations**		**10,158**	36,440
31,595	Net operating result for the year attributable to Council		**10,158**	36,440
4,388	**Net operating result for the year before grants and contributions provided for capital purposes**		**(10,239)**	(5,623)

The balances for the User Fees and Charges have been adjusted in line with the correction of errors detailed in Note F4-1

The above Income Statement should be read in conjunction with the accompanying notes.

Council of the City of Ryde

Statement of Comprehensive Income

for the year ended 30 June 2026

$ '000	Notes	2026	Restated 2025
Net operating result for the year – from Income Statement		**10,158**	36,440
Other comprehensive income:			
Amounts which will not be reclassified subsequent to operating result			
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-6	**(198,212)**	162,717
Other movements (Restated)		**–**	(6,840)
Total other comprehensive income for the year		**(198,212)**	155,877
Total comprehensive income for the year attributable to Council		**(188,054)**	192,317

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Balances for Comprehensive Income and the Revaluation Reserve have been restated to reflect the correction of prior period errors detailed in Note F4-1.

Council of the City of Ryde

Statement of Financial Position

as at 30 June 2026

$ '000	Notes	2026 [1]	Restated 2025	Restated 1 July 2024
ASSETS				
Current assets				
Cash and cash equivalents	C1-1	**83,995**	103,203	23,423
Investments	C1-2	**177,872**	98,537	171,004
Receivables	C1-4	**17,965**	15,351	11,918
Inventories	C1-5	**675**	682	700
Other	C1-8	**3,132**	4,303	2,271
Total current assets		**283,639**	222,076	209,316
Non-current assets				
Investments	C1-2	**101,171**	146,727	116,100
Receivables	C1-4	**22**	1,419	1,372
Infrastructure, property, plant and equipment (IPPE)	C1-6	**1,678,897**	1,888,136	1,736,407
Investment property	C1-7	**176,125**	184,375	181,425
Right of use assets	C2-1	**23,611**	1,940	4,269
Other	C1-8	**6,206**	–	–
Total non-current assets		**1,986,032**	2,222,597	2,039,573
Total assets		**2,269,671**	2,444,673	2,248,889
LIABILITIES				
Current liabilities				
Payables	C3-1	**36,623**	38,230	28,848
Contract liabilities	C3-2	**13,928**	15,541	7,010
Lease liabilities	C2-1	**228**	2,102	2,330
Borrowings		**–**	–	47
Employee benefit provisions	C3-4	**15,061**	16,121	14,857
Provisions	C3-5	**350**	–	246
Total current liabilities		**66,190**	71,994	53,338
Non-current liabilities				
Contract liabilities	C3-2	**976**	5,883	19,017
Lease liabilities	C2-1	**23,399**	–	2,102
Employee benefit provisions	C3-4	**801**	887	825
Provisions	C3-5	**450**	–	–
Total non-current liabilities		**25,626**	6,770	21,944
Total liabilities		**91,816**	78,764	75,282
Net assets		**2,177,855**	2,365,909	2,173,607
EQUITY				
Accumulated surplus		**1,367,811**	1,357,653	1,321,228
IPPE revaluation surplus		**810,044**	1,008,256	852,379
Total equity		**2,177,855**	2,365,909	2,173,607

(1) The opening balances for the Payables, Accumulated surplus, Revaluation Reserve and IPPE have been adjusted in line with the correction of errors detailed in Note F4-1

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Council of the City of Ryde

Statement of Changes in Equity

for the year ended 30 June 2026

$ '000	Notes	2026 Accumulated surplus	2026 IPPE revaluation surplus	2026 Total equity	2025 Accumulated surplus Restated	2025 IPPE revaluation surplus Restated	2025 Total equity Restated
Opening balance at 1 July		**1,357,653**	**1,008,256**	**2,365,909**	1,372,719	852,379	2,225,098
Correction of prior period errors	F4-1	**–**	**–**	**–**	(51,492)	–	(51,492)
Restated opening balance		**1,357,653**	**1,008,256**	**2,365,909**	1,321,227	852,379	2,173,606
Net operating result for the year		**10,158**	**–**	**10,158**	36,654	–	36,654
Correction of prior period errors	F4-1	**–**	**–**	**–**	(228)	–	(228)
Other comprehensive income							
Correction of prior period errors	F4-1	**–**	**–**	**–**	–	(6,840)	(6,840)
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-6	**–**	**(198,212)**	**(198,212)**	–	162,717	162,717
Other comprehensive income		**–**	**(198,212)**	**(198,212)**	–	155,877	155,877
Total comprehensive income		**10,158**	**(198,212)**	**(188,054)**	36,426	155,877	192,303
Closing balance at 30 June [1]		**1,367,811**	**810,044**	**2,177,855**	1,357,653	1,008,256	2,365,909

(1) The opening balances for the Accumulated surplus, Revaluation Reserve and IPPE have been adjusted in line with the correction of errors detailed in Note F4-1

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Council of the City of Ryde

Statement of Cash Flows

for the year ended 30 June 2026

Original unaudited budget 2026	$ '000	Notes	Actual 2026	Actual 2025
	Cash flows from operating activities			
	Receipts:			
126,338	Rates and annual charges		**125,390**	113,910
18,334	User charges and fees		**19,251**	17,387
10,224	Interest received		**16,288**	15,536
34,239	Grants and contributions		**23,666**	37,552
–	Bonds, deposits and retentions received		**2,730**	4,427
14,663	Other		**24,308**	13,226
	Payments:			
(70,493)	Payments to employees		**(68,557)**	(63,889)
(60,885)	Payments for materials and services		**(73,659)**	(52,438)
(264)	Borrowing costs		**(560)**	(353)
(7,480)	Other		**(20,496)**	(10,053)
64,676	**Net cash flows from operating activities**	F1-1	**48,361**	75,305
	Cash flows from investing activities			
	Receipts:			
–	Sale of investments		**41,452**	–
–	Redemption of term deposits		**48,000**	55,000
1,848	Proceeds from sale of IPPE		**303**	1,762
	Payments:			
–	Purchase of investments		**(15,377)**	(12,797)
–	Acquisition of term deposits		**(107,500)**	–
–	Purchase of investment property		**(680)**	(207)
(41,659)	Payments for IPPE		**(31,296)**	(36,906)
(39,811)	**Net cash flows from investing activities**		**(65,098)**	6,852
	Cash flows from financing activities			
	Payments:			
(52)	Repayment of borrowings		**–**	(47)
(2,426)	Principal component of lease payments		**(2,471)**	(2,330)
(2,478)	**Net cash flows from financing activities**		**(2,471)**	(2,377)
22,387	**Net change in cash and cash equivalents**		**(19,208)**	79,780
103,203	Cash and cash equivalents at beginning of year		**103,203**	23,423
125,590	Cash and cash equivalents at end of year	C1-1	**83,995**	103,203

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Council of the City of Ryde

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Council of the City of Ryde

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A About Council and these financial statements

A1-1 Basis of preparation

These financial statements were authorised for issue by Council on 27 October 2026. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the Office of Local Government (OLG) directs Council to amend the financial statements.

The material accounting policy information related to these financial statements are set out below. Accounting policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993* (Act) and *Local Government (General) Regulation 2021* (Regulation), and the Local Government Code of Accounting Practice and Financial Reporting. Council is a not for-profit entity. The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain infrastructure, property, plant and equipment and investment property.

Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future.

The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

i. estimated fair values of investment property – refer Note C1-7
ii. estimated fair values of infrastructure, property, plant and equipment – refer Note C1-6
iii. employee benefit provisions – refer Note C3-4.

Significant judgements in applying the Council's accounting policies

i. Impairment of receivables – refer Note C1-4.
ii. Determination of whether performance obligations are sufficiently specific and whether the contract is within the scope of AASB 15 *Revenue from Contracts with Customers* and / or AASB 1058 *Income of Not-for-Profit Entities* – refer to Notes B2-2 – B2-4.
iii. Determination of the lease term, discount rate (when not implicit in the lease) and whether an arrangement contains a lease – refer to Note C2-1.

Fiduciary Funds Held on Behalf of NSROC

The Council holds funds totalling $2,467,626 as at 30 June 2026 in a fiduciary capacity on behalf of the Northern Sydney Regional Organisation of Councils (NSROC). These funds are maintained in segregated bank accounts and are used exclusively for administering payments to third-party suppliers and service providers according to NSROC's directives.

The Council acts solely as an agent in this arrangement and does not have control over these funds. It does not bear any associated risks or rewards and therefore does not recognise these amounts as assets or liabilities in its financial statements.

Monies and other assets received by Council

The Consolidated Fund

In accordance with the provisions of Section 409(1) of the *Local Government Act 1993*, all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

The Consolidated Fund has been included in the financial statements of the Council.

continued on next page ...

Volunteer services

Council offers a variety of services, events and programs that are fulfilled with the generosity of volunteers who offer their time and skills. Such services include bushcare, events, libraries and community services. The nature of such activities would not be purchased if not donated, and cannot be reliably measured. As such, Council does not recognise these services in the income statement.

New accounting standards and interpretations issued but not yet effective

New accounting standards and interpretations issued but not yet effective

Certain new accounting standards and interpretations have been published that are not mandatory for the 30 June 2026 reporting periods (and which have not been early adopted by Council).

As at the date of authorisation of these financial statements, Council does not consider that any of these standards are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

AASB 18 Presentation and Disclosure in Financial Statements

This Standard replaces AASB 101 *Presentation of Financial Statements* and sets out the requirements for the structure of the financial statements, including the application of fundamental concepts such as materiality.

AASB18 introduces:
- additional subtotals into the Statement of Profit and Loss
- restructuring of the Statement of Profit or Loss into Operating, Investing and Financing elements; and
- management performance measures.

The standard applies to annual reporting periods beginning on or after 1 January 2028, i.e. council financial statements for the year ended 30 June 2029.

AASB 2024-2 Amendments to Australian Accounting Standards - Classification and Measurement of Financial Instruments (AASB 7 and AASB 9)

This Standard amends AASB 7 and AASB 9 in response to feedback from the 2022 Post-implementation Review of the classification and measurement requirements in AASB 9 and related requirements in AASB 7 and the subsequent 2023 Exposure Draft.

The Standard amends requirements related to:
- settling financial liabilities using an electronic payment system; and
- assessing contractual cash flow characteristics of financial assets with environmental, social and corporate governance (ESG) and similar features.

This Standard also amends disclosure requirements relating to investments in equity instruments designated at fair value through other comprehensive income and adds disclosure requirements for financial instruments with contingent features that do not relate directly to basic lending risks and costs.

The standard applied to annual reporting periods beginning on or after 1 January 2026, i.e. council financial statements for the year ended 30 June 2027.

New accounting standards adopted during the year

There were no new Australian Accounting Standards or Interpretations that became effective for the first time for the reporting period ended 30 June 2026 that had a material impact on Council's financial statements.

Accordingly, no changes to accounting policies or financial statement disclosures were required as a result of newly effective standards during the current reporting period.

B Financial Performance

B1 Functions or activities

B1-1 Functions or activities – income, expenses and assets

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

	Income		Expenses		Operating result		Grants and contributions		Carrying amount of assets	
$ '000	**2026**	2025	**2026**	2025 Restated	**2026**	2025 Restated	**2026**	2025	**2026**	2025 Restated
Functions or activities										
Catchment Waterway	**369**	1,099	**9,644**	8,605	**(9,275)**	(7,506)	**373**	1,097	**270,812**	298,653
City Development	**11,661**	28,094	**4,932**	5,324	**6,729**	22,770	**9,191**	25,460	**–**	–
City Economy	**98**	1	**1,531**	464	**(1,433)**	(463)	**99**	–	**–**	–
City Sports and Recreation	**12,165**	13,234	**31,130**	20,819	**(18,965)**	(7,585)	**4,362**	1,930	**933,127**	1,029,056
Community Connectedness and Engagement	**466**	405	**5,419**	5,976	**(4,953)**	(5,571)	**15**	15	**–**	–
Community Inclusion and Wellbeing	**1,016**	975	**4,001**	5,274	**(2,985)**	(4,299)	**249**	220	**24,681**	27,218
Community Safety and Amenity	**8,022**	8,186	**6,460**	6,390	**1,562**	1,796	**–**	–	**–**	–
Governance & Corporate Services	**7,488**	10,139	**39,730**	41,993	**(32,242)**	(31,854)	**160**	2,516	**379,500**	418,514
Library	**566**	1,001	**8,094**	7,747	**(7,528)**	(6,746)	**493**	919	**7,246**	7,991
Paths and Cycleways	**2,375**	6,127	**7,762**	6,184	**(5,387)**	(57)	**2,075**	399	**82,874**	91,394
Resilience and Sustainability	**714**	274	**3,532**	3,828	**(2,818)**	(3,554)	**632**	157	**–**	–
Roads	**3,171**	5,022	**17,105**	16,498	**(13,934)**	(11,476)	**2,150**	2,791	**292,097**	322,126
Service Delivery Support	**3,656**	1,081	**9,207**	8,657	**(5,551)**	(7,576)	**50**	5	**–**	–
Strategic Property	**3,575**	3,269	**10,838**	7,888	**(7,263)**	(4,619)	**–**	–	**205,600**	174,308
Traffic and Transport	**6,370**	4,486	**10,778**	5,677	**(4,408)**	(1,191)	**2,734**	2,317	**68,383**	75,413
Waste and Recycling	**33,263**	30,513	**26,811**	27,469	**6,452**	3,044	**137**	161	**–**	–
Other	**–**	200	**–**	–	**–**	200	**–**	6,003	**5,351**	–
General purpose income	**112,157**	101,127	**–**	–	**112,157**	101,127	**6,657**	3,206	**–**	–
Total functions and activities	**207,132**	215,233	**196,974**	178,793	**10,158**	36,440	**29,377**	47,196	**2,269,671**	2,444,673

B1-2 Components of functions or activities

Details relating to the Council's functions or activities as reported in B1-1 are as follows:

Catchments and Waterways
Improving the health of the city's waterways and foreshore areas and managing the city's stormwater networks to reduce flooding and risk of inundation for private properties.

City Development
Creating a vibrant and liveable city environment that balances development, land use, amenity and sustainable growth.

City Economy
Supporting an economically diverse and resilient City economy that is globally competitive.

City Sports and Recreation
Providing community sporting and recreation facilities, parks and open spaces so residents of all ages can access leisure, lifestyle and recreation opportunities that enhance and maintain their connections with the community.

Community Connectedness and Engagement
Supporting residents to become connected, engaged and informed and have opportunities to celebrate our culture, build their connections within the community, and contribute to decisions that affect the City.

Community Inclusion and Wellbeing
Working to increase social and community wellbeing and empowering people to fully participate in community life.

Community Safety and Amenity
Ensuring high standards of public health, safety and amenity are maintained across the City of Ryde.

Governance and Corporate Services
Providing specialist and corporate services to enable the effective governance and operation of the Council organisation.

Library
Providing high quality, contemporary library services and accessible public spaces so residents have opportunities to participate and engage with others in lifelong learning, recreation and cultural opportunities.

Paths and Cycleways
Building the City's network of paths and cycleways to increase the walkability of our suburbs, improve conditions for cyclists, and connect residents with activity centres and public transport connections.

Resilience and Sustainability
Protecting and enhancing our natural areas and ecosystems, and improving the overall environmental performance of the City's built environment, managing risk and building resilience as we adapt and grow through changing climate.

Roads
Maintaining the City's extensive network of local and regional road assets to ensure that they remain safe and are in serviceable condition and meet community expectations.

Service Delivery Support
Providing a broad range of key support Council functions that underpin delivery across all of the programs.

Strategic Property Management
Developing and managing Council's portfolio of properties and buildings to maximise their return on investment for the community.

Traffic and Transport
Building a sustainable, safe, convenient and accessible transport system for the City by improving mobility, connectivity, and access for all types of transport.

Waste and Recycling
Providing comprehensive and convenient waste disposal and resource recovery services for residents and businesses.

General Purpose Income
General purpose income comprises untied revenue, including rates and annual charges levied by Council and government funding, which may be applied towards Council's general operations and service delivery.

Other
Other comprises miscellaneous revenue received by Council that is not separately disclosed elsewhere in the financial statements.

B2 Sources of income

B2-1 Rates and annual charges

$ '000	2026	2025
Ordinary rates		
Residential	**42,167**	39,425
Business	**25,545**	22,334
Less: pensioner rebates (mandatory)	**(626)**	(638)
Rates levied to ratepayers	**67,086**	61,121
Pensioner rate subsidies received	**336**	347
Total ordinary rates	**67,422**	61,468
Special rates		
Environmental	**9,474**	8,868
Infrastructure special rate levy	**16,127**	15,066
Macquarie park	**2,108**	1,930
Total special rates	**27,709**	25,864
Annual charges (pursuant to s496, 496A, 496B, 501 & 611)		
Domestic waste management services	**30,528**	27,611
Stormwater management services	**1,183**	1,169
Section 611 charges	**258**	255
Non-rateable waste management charges	**64**	81
Less: pensioner rebates (mandatory)	**(413)**	(410)
Less: pensioner rebates (Council policy)	**(415)**	(419)
Annual charges levied	**31,205**	28,287
Pensioner annual charges subsidies received:		
– Domestic waste management	**218**	223
Total annual charges	**31,423**	28,510
Total rates and annual charges	**126,554**	115,842

Council has used 2025 year valuations provided by the NSW Valuer General in calculating its rates.

Material accounting policy information

Rates and annual charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

Pensioner rebates relate to reductions in rates and certain annual charges for eligible pensioners' place of residence in the local government council area.

Pensioner rate subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates and are recognised within the underlying revenue item based on their substance.
Council provides eligible pensioners with a rebate under sections 575 and 582 of the Local Government Act. The statutory rebate is 50% of combined rates and domestic waste charges, capped at $250, with 55% funded by the Government and 45% by Council. Eligibility is limited to the current financial year and, where applicable, the previous financial year.
Council also provides a voluntary rebate of up to $100 against the Domestic Waste Management Charge for pensioners eligible for the statutory rebate. The voluntary rebate is granted on the same basis as the statutory rebate and is reviewed annually.

B2-2 User charges and fees

$ '000	2026	2025 Restated
Specific user charges (per s502 - specific 'actual use' charges)		
Aquatic centre	**5,522**	5,812
Commercial waste service	**1,520**	1,498
Road restorations	**635**	1,802
Hall hire	**1,388**	1,402
Sports facility rental	**416**	395
Gutter crossings	**181**	181
Total specific user charges	**9,662**	11,090
Other user charges and fees		
Regulatory/ statutory fees	**3,833**	3,700
Section 10.7 certificates (EP&A Act)	**524**	533
Section 603 certificates	**334**	328
Tree Preservation	**89**	82
Other	**79**	61
Road activity and hoarding	**1,799**	1,399
Parking fees	**1,718**	1,718
Environmental planning	**287**	264
Stalls and vending permits	**155**	145
Outdoor dining	**202**	172
Other	**70**	50
Total other user charges and fees	**9,090**	8,452
Total user charges and fees	**18,752**	19,542
Timing of revenue recognition for user charges and fees		
User charges and fees recognised at a point in time	**18,752**	19,542
Total user charges and fees	**18,752**	19,542

Material accounting policy information

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 14 days of the provision of the service or in some cases the customer is required to pay on arrival or a deposit in advance. There is no material obligation for Council in relation to refunds or returns.

Permits are all either short term or low value and all revenue from permits is recognised at the time that the permit is granted rather than the time of the license.

B2-3 Other revenues

$ '000	2026	2025
Fines – parking	**4,407**	4,534
Fines – other	**352**	137
Materials recycling	**1,276**	984
Other rebates	**194**	194
Recoveries – other	**258**	335
Legal fees recovery – other	**346**	93
Sundry sales	**199**	262
Sale of abandoned vehicles	**29**	37
Events and functions	**225**	227
Other	**744**	516
Total other revenue	**8,030**	7,319

Timing of revenue recognition for other revenue

Other revenue recognised at a point in time	**8,030**	7,319
Total other revenue	**8,030**	7,319

Material accounting policy information for other revenue

Where the revenue relates to a contract with customer, the revenue is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

Where the revenue relates to a contract which is not enforceable or does not contain sufficiently specific performance obligations then revenue is recognised when an unconditional right to a receivable arises or the cash is received, whichever is earlier. Statutory fees and fines are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

B2-4 Grants and contributions

$ '000	Operating 2026	Operating 2025	Capital 2026	Capital 2025
General purpose grants and non-developer contributions (untied)				
General purpose (untied)				
Current year allocation				
Financial assistance	**2,493**	734	**–**	–
Payment in advance - future year allocation [1]				
Financial assistance	**4,164**	2,472	**–**	–
Amount recognised as income during current year	**6,657**	3,206	**–**	–
Special purpose grants and non-developer contributions (tied)				
Cash contributions				
Transport	**82**	76	**4,749**	2,497
Other specific grants	**725**	503	**373**	623
Transport (roads to recovery)	**–**	–	**947**	769
Environmental programs	**–**	161	**–**	–
Community and Recreation	**1,114**	703	**4,880**	6,081
Other contributions	**402**	484	**–**	205
Total special purpose grants and non-developer contributions – cash	**2,323**	1,927	**10,949**	10,175
Non-cash contributions				
Infrastructure dedications (excluding s7.11 and s7.4)	**–**	–	**–**	378
Total other contributions – non-cash	**–**	–	**–**	378
Total special purpose grants and non-developer contributions (tied)	**2,323**	1,927	**10,949**	10,553
Total grants and non-developer contributions	**8,980**	5,133	**10,949**	10,553
Comprising:				
– Commonwealth funding	**6,819**	3,379	**1,746**	1,169
– State funding	**2,146**	1,699	**9,202**	9,005
– Other funding	**15**	55	**1**	379
	8,980	5,133	**10,949**	10,553

(1) $4,164k of 2026-2027 Financial Assistance Grant from Commonwealth Government was received by Council in June 2026 and hence, it is reported as 2025-2026 income although it relates to 2026-2027 financial year.

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B2-4 Grants and contributions (continued)

Developer contributions

$ '000	Notes	Operating 2026	Operating 2025	Capital 2026	Capital 2025
Developer contributions: (s7.4 & s7.11 - EP&A Act, s64 of the LGA):	F5				
Cash contributions					
S 7.11 – contributions towards amenities/services		**–**	–	**7,172**	24,865
S 7.4 – contributions using planning agreements		**–**	–	**(157)**	446
S 7.12 – fixed development consent levies		**–**	–	**2,176**	148
Other developer contributions		**–**	–	**257**	48
Total developer contributions – cash		**–**	–	**9,448**	25,507
Non-cash contributions					
Other developer contributions		**–**	–	**–**	6,003
Total developer contributions non-cash		**–**	–	**–**	6,003
Total developer contributions		**–**	–	**9,448**	31,510
Total grants and contributions		**8,980**	5,133	**20,397**	42,063
Timing of revenue recognition					
Grants and contributions recognised at a point in time		**8,980**	5,133	**20,397**	42,063
Total grants and contributions		**8,980**	5,133	**20,397**	42,063

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Unspent grants and contributions

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

$ '000	Operating 2026	Operating 2025	Capital 2026	Capital 2025
Unspent grants and contributions				
Unspent funds at 1 July	**987**	421	**18,645**	22,285
Add: Funds received and not recognised as revenue in the current year	**507**	746	**250**	1,384
Less: Funds received in prior year but revenue recognised and funds spent in current year	**(202)**	(180)	**(6,986)**	(5,024)
Unspent funds at 30 June	**1,292**	987	**11,909**	18,645
Developer Contributions				
Unspent funds at 1 July	**–**	–	**142,735**	125,947
Add: contributions recognised as revenue in the reporting year but not yet spent in accordance with the conditions	**–**	–	**15,971**	32,094
Add: Reimbursement of Reserve funding	**–**	–	**11,500**	–
Less: contributions recognised as revenue in previous years that have been spent during the reporting year	**–**	–	**(4,878)**	(15,306)
Unspent contributions at 30 June	**–**	–	**165,328**	142,735

Material accounting policy information

Grants and contributions – enforceable agreement with sufficiently specific performance obligations

Grant and contribution revenue from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

The performance obligations vary according to the agreement. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods / services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of community health services through the year).

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

Capital grants

Capital grants received by Council under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under Council's control on completion are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Developer contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979* (EP&A Act).

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B2-4 Grants and contributions (continued)

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but the Council may apply contributions according to the priorities established in work schedules for the contribution,

Other grants and contributions

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

B2-5 Interest and investment income

$ '000	2026	2025
Interest on financial assets measured at amortised cost		
– Overdue rates and annual charges (incl. special purpose rates)	**414**	327
– Cash and investments	**16,383**	15,934
Amortisation of premiums and discounts		
– Debt securities at amortised cost	**354**	363
Total interest and investment income	**17,151**	16,624

B2-6 Other income

$ '000	Notes	2026	2025
Fair value increment on investment properties			
Fair value increment on investment properties		**–**	2,743
Total fair value increment on investment properties	C1-7	**–**	2,743
Rental income			
Investment properties			
Lease income (excluding variable lease payments not dependent on an index or rate)		**782**	673
Total investment properties		**782**	673
Other lease income			
Commercial buildings		**1,114**	1,069
Affordable housing		**821**	770
Leaseback fees - council vehicles		**792**	870
Advertising on Structures		**1,898**	986
Communications facilities		**206**	132
Other		**1,655**	1,467
Total other lease income		**6,486**	5,294
Total rental income	C2-2	**7,268**	5,967
Total other income		**7,268**	8,710

B3 Costs of providing services

B3-1 Employee benefits and on-costs

$ '000	2026	2025
Employee leave entitlements (ELE)	**5,203**	7,232
Fringe benefit tax (FBT)	**447**	400
Salaries and wages	**58,286**	54,720
Superannuation	**7,124**	6,803
Workers' compensation insurance	**1,074**	935
Other	**469**	573
Total employee costs	**72,603**	70,663
Less: capitalised costs	**(5,347)**	(5,448)
Total employee costs expensed	**67,256**	65,215

Material accounting policy information

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under Vision Super, however, sufficient information to account for these plans as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note D3-1 for more information.

B3-2 Materials and services

$ '000	Notes	2026	2025
Raw materials and consumables		**3,464**	4,071
Contractor Costs			
– Waste disposal, collection and recycling		**21,652**	19,109
– Building cleaning and maintenance		**1,980**	1,873
– Parks maintenance		**2,552**	692
– Temporary and agency staff		**1,633**	1,956
– Roads and footpaths maintenance		**877**	2,056
– Electrical		**474**	644
– Events		**1,110**	994
– Construction recycling		**620**	452
– Security		**368**	412
– Repairs and maintenance		**557**	434
– Labour hire		**261**	–
– Parking meter		**473**	509
– Other contractor costs		**1,531**	4,032
Consultancy Costs			
– Consultants fees – town planning		**23**	–
– Consultants fees – project development design		**129**	–
– Consultants fees – risk management		**33**	62
– Consultants fees – other consultancy costs		**1,562**	1,319
Audit Fees	E2-1	**151**	172
Infringement notice contract costs (SEINS)		**725**	704
Computer software charges		**5,511**	4,480
Insurance		**2,120**	1,863
Street lighting		**1,315**	1,703
Electricity and heating		**1,393**	1,509
Election expenses		**–**	825
Membership fees		**548**	484
Property lease costs		**919**	671
Library books		**676**	533
Councillor and Mayoral fees and associated expenses	E1-2	**605**	570

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B3-2 Materials and services (continued)

$ '000	2026	2025
Property rates and levies	**619**	585
Advertising	**335**	316
Printing and stationery	**430**	469
Postage	**363**	340
Vehicle Registration	**259**	264
Archival and Storage Costs	**53**	309
Water rates	**691**	553
Communications costs	**209**	200
Valuation fees	**277**	227
Office expenses (including computer expenses) [1]	**8,466**	440
Bank fees and charges	**148**	157
Hire and rentals expense	**88**	70
Panel membership	**119**	109
Other expenses	**597**	421
Legal expenses	**1,118**	864
Total materials and services	**67,034**	57,453
Less: capitalised costs	**(643)**	(472)
Total materials and services	**66,391**	56,981

(1) Office Expenses have increased due to IT Modernisation project

B3-3 Borrowing costs

Interest on leases	**270**	168
Interest on advances	**290**	184
Other debts	**–**	1
Total borrowing costs expensed	**560**	353

B3-4 Depreciation, amortisation and impairment of non-financial assets

$ '000	Notes	2026	2025
Depreciation and amortisation			
Plant and equipment	C1-6	**2,193**	2,127
Office equipment	C1-6	**528**	990
Right of use assets	C2-1	**2,325**	2,329
Infrastructure:	C1-6		
– Buildings – non-specialised		**5,059**	4,574
– Buildings – specialised		**1,818**	1,533
– Roadside structures		**856**	859
– Foreshore Assets		**289**	236
– Carparks		**366**	352
– Traffic facilities and devices		**874**	694
– Kerb and guttering		**1,468**	1,443
– Bridges		**276**	308
– Roads		**5,695**	5,323
– Footpaths and cycleways		**2,081**	2,073
– Stormwater drainage		**5,893**	4,086
– Recreation and land improvements		**4,062**	3,192
Total depreciation and amortisation costs		**33,783**	30,119
Total depreciation, amortisation and impairment of non-financial assets		**33,783**	30,119

Material accounting policy information

Depreciation and amortisation
Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives.

Impairment of non-financial assets
Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are not tested for impairment since these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Other non-financial assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units).

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

B3-5 Other expenses

$ '000	Notes	2026	2025
Impairment of receivables			
Impairment of receivables		**722**	161
Total impairment of receivables	C1-4	**722**	161
Fair value decrement on investment properties			
Fair value decrement on investment properties		**8,930**	–
Total fair value decrement on investment properties	C1-7	**8,930**	–
Other			
Contributions/levies to other levels of government			
– Department of planning levy		**326**	316
– Emergency services levy (includes FRNSW, SES, and RFS levies)		**3,417**	3,153
– Waste levy		**4,638**	4,090
– Other contributions/levies		**75**	8
– Contributions & donations - community grants		**314**	515
Total other		**8,770**	8,082
Total other expenses		**18,422**	8,243

B4 Gains or losses

B4-1 Gain or loss from the disposal, replacement and de-recognition of assets

$ '000	Notes	2026	2025
Gain (or loss) on disposal of property (excl. investment property)			
Less: carrying amount of property assets sold/written off		**(476)**	(1,115)
Gain (or loss) on disposal		**(476)**	(1,115)
Gain (or loss) on disposal of plant and equipment	C1-6		
Proceeds from disposal – plant and equipment		**2,371**	1,762
Less: carrying amount of plant and equipment assets sold/written off		**(1,655)**	(968)
Gain (or loss) on disposal		**716**	794
Gain (or loss) on disposal of Roads, Bridges and Footpaths	C1-6		
Less: carrying amount of roads, bridges and footpaths assets sold/written off		**(4,270)**	(4,231)
Gain (or loss) on disposal		**(4,270)**	(4,231)
Gain (or loss) on disposal of Traffic Facilities and Structures			
Less: carrying amount of traffic facilities and structures assets sold/written off		**(1,850)**	(87)
Gain (or loss) on disposal		**(1,850)**	(87)
Gain (or loss) on disposal of Recreation and Land Improvements			
Less: carrying amount of recreation and land improvements assets sold/written off		**(1,955)**	(854)
Gain (or loss) on disposal		**(1,955)**	(854)
Office equipment			
Proceeds from disposal – Office equipment		**(738)**	–
Gain (or loss) on disposal		**(738)**	–
Work in progress			
Carrying amount of Work in progress written off		**(1,330)**	(11,449)
Gain (or loss) on disposal		**(1,330)**	(11,449)
Gain (or loss) on disposal of Drainage Assets			
Less: carrying amount of drainage assets sold/written off		**(18)**	(592)
Gain (or loss) on disposal		**(18)**	(592)
Gain (or loss) on disposal of Kerb and Gutter			
Less: carrying amount of kerb and gutter assets sold/written off		**(641)**	(348)
Gain (or loss) on disposal		**(641)**	(348)
Net gain (or loss) from disposal of assets		**(10,562)**	(17,882)

B5 Performance against budget

B5-1 Material budget variations

Council's original budget was adopted by the Council on 24 June 2025 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

Material variations of more than 10% between original budget and actual results or where the variance is considered material by nature are explained below.

Variation Key: **F** = Favourable budget variation, **U** = Unfavourable budget variation.

$ '000	2026 Budget	2026 Actual	2026 Variance		
Revenues					
Rates and annual charges	126,656	126,554	(102)	0%	U
User charges and fees	18,319	18,752	433	2%	F
Other revenues	7,756	8,030	274	4%	F
Operating grants and contributions	6,549	8,980	2,431	37%	F
$2.4m increase mainly due to the receipt of $4.2m (80%) Financial Assistance Grant which was received in advance during FY2026, where $2.5m (50%) was received in advance in the prior year.					
Capital grants and contributions	27,206	20,397	(6,809)	(25)%	U
$3.1m decrease in Section 7.11 and 7.12 income due to lower than anticipated Section 7.11 contributions received as a result of decreased development. These contributions are reliant on developer activity, and timing of receipts are outside of Councils control. $3.7 m decrease in Capital Grants due to the deferral of capital expenditure projects.					
Interest and investment revenue	10,406	17,151	6,745	65%	F
$6.7m increase in Interest and Investment income due to Council's cash reserves balances being higher than anticipated, higher interest rates now offered reflective of RBA's recent increases in the Cash Rate and active treasury management by Council staff. $354k increase for Amortisation of premiums and discounts.					
Other income	7,231	7,268	37	1%	F
Expenses					
Employee benefits and on-costs	70,493	67,256	3,237	5%	F
Materials and services	60,913	66,391	(5,478)	(9)%	U
$9.4m increase primarily driven by office relocation costs ($4.3m), IT infrastructure modernisation ($2.7m), and higher software license and hardware replacement costs ($1.3m), partially offset by $4m in savings across various operating projects, mainly due to projects being delivered by internal staff or cancelled.					
Borrowing costs	264	560	(296)	(112)%	U
The $220k increase due to overall bonds balance which reflects higher interest expense accrued on the bonds. Interest is recognised over the 7-year life of the Bonds using the effective interest rate method, which results in the ongoing accretion of the bond liability and corresponding finance costs.					
Depreciation, amortisation and impairment of non-financial assets	33,221	33,783	(562)	(2)%	U
Other expenses	7,637	18,422	(10,785)	(141)%	U

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B5-1 Material budget variations (continued)

$ '000	2026 Budget	2026 Actual	2026 -------- Variance --------		
The $8.9m increase relates to a fair value decrement on Council's investment properties, reflecting softer market conditions and changes in key valuation inputs, including capitalisation rates and market rents, applied during the annual independent valuation process.					
$1.1m increase in waste levy reflects a reclassification of the domestic waste disposal budget to align with new waste contract arrangements and regulatory requirements. This is a net-neutral transfer between Materials & Contracts and Other Expenses.					
$720k increase in doubful debts reflects a comprehensive review of Council's debtor balances undertaken by Council staff and the adoption of a more prudent assessment of debt recoverability					
Net losses from disposal of assets	**–**	**10,562**	**(10,562)**	**∞**	**U**
The $10.5 million net loss on disposal of assets was predominantly driven by $8.4 million relating to the disposal and replacement of Council assets under the Capital Works Program. This reflects the derecognition of the carrying value of assets that were renewed, upgraded, or replaced during the year.					
A further $1.3 million loss arose from the write-off of work in progress (WIP) balances relating to expenditure that did not meet Council's capitalisation criteria and was therefore expensed.					
In addition, $0.8 million related to the write-off of office equipment and plant and equipment identified through a comprehensive stocktake, where assets were either no longer in use or could not be verified.					
Statement of cash flows					
Cash flows from operating activities	**64,676**	**48,361**	**(16,315)**	**(25)%**	**U**
Cash flows from operating activities were unfavourable primarily due to higher materials and services expenditure of $5.4m and an increase in prepayments of $5.0m. The increase in materials and services can be summarised as $9.4m increase primarily driven by office relocation costs ($4.3m), IT infrastructure modernisation ($2.7m), and higher software license and hardware replacement costs ($1.3m), partially offset by $4m in savings across various operating projects. The increase in prepayments reflects a greater level of advance payments made during the year to support the ICT modernisation.					
Cash flows from investing activities	**(39,811)**	**(65,098)**	**(25,287)**	**64%**	**U**
Council will typically have an adverse variance on investing activties due to it's large capital works program. $31.2m was spent in FY26 compared to $36.9m in prior year. Given the volatility in the timing and delivery of capital projects, budget variances can arise where projects are delayed, re-scoped, or deferred to future periods, resulting in differences between forecast and actual expenditure.					
The remainder of the variance relates to a higher net cash outflow of $34.5m primarily driven by increased acquisitions of term deposits and investments during the year, reflecting the timing of cash management and investment activities. While cash and cash equivalents reduced by $19.2m during the year, net investments increased by $34.5m indicating an overall improvement in the cash and investments during the year, as evidenced at C1-3.					
Cash flows from financing activities	**(2,478)**	**(2,471)**	**7**	**0%**	**F**

C Financial position

C1 Assets we manage

C1-1 Cash and cash equivalents

$ '000	2026	2025
Cash assets		
Cash on hand and at bank	**14,622**	3,184
Cash equivalent assets		
– Deposits at call [1]	**69,373**	100,019
Total cash and cash equivalents	**83,995**	103,203

(1) Includes investments with a term of less than 3 months

Reconciliation of cash and cash equivalents

Total cash and cash equivalents per Statement of Financial Position	**83,995**	103,203
Balance as per the Statement of Cash Flows	**83,995**	103,203

C1-2 Financial investments

$ '000	2026 Current	2026 Non-current	2025 Current	2025 Non-current
Debt securities at amortised cost				
Term deposits [2]	**134,500**	**4,000**	67,000	12,000
NCD's, FRN's (with maturities > 3 months)	**21,734**	**84,975**	26,947	97,107
Fixed bonds	**21,638**	**12,196**	4,590	37,620
Total	**177,872**	**101,171**	98,537	146,727
Total financial investments	**177,872**	**101,171**	98,537	146,727
Total cash assets, cash equivalents and investments	**261,867**	**101,171**	201,740	146,727

(2) Does not include investments with a term of less than 3 months

Material accounting policy information

Financial assets
All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Amortised cost
Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits and cash and cash equivalents fixed bonds, NCD's and FRN's in the Statement of Financial Position. Term deposits with an initial term of more than 3 months are classified as investments rather than cash and cash equivalents.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or losses on de-recognition are recognised in profit or loss.

Impairment of financial assets
Council assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

C1-3 Restricted and allocated cash, cash equivalents and investments

$ '000	2026	2025
(a) Externally restricted cash, cash equivalents and investments		
Total cash, cash equivalents and investments	**363,038**	348,467
Less: Externally restricted cash, cash equivalents and investments	**(238,004)**	(211,318)
Cash, cash equivalents and investments not subject to external restrictions	**125,034**	137,149
External restrictions		
External restrictions – included in liabilities		
External restrictions included in cash, cash equivalents and investments above comprise:		
Specific purpose unexpended grants – general fund	**13,201**	19,632
External restrictions – included in liabilities	**13,201**	19,632
External restrictions – other		
External restrictions included in cash, cash equivalents and investments above comprise:		
Developer contributions – general	**165,328**	142,735
Stormwater management	**1,568**	1,328
Macquarie park special rate	**9,249**	7,166
Infrastructure special rate reserve	**22,178**	14,837
Domestic waste management	**26,480**	25,620
External restrictions – other	**224,803**	191,686
Total external restrictions	**238,004**	211,318

Cash, cash equivalents and investments subject to external restrictions are those which are only available for specific use by Council due to a restriction placed by legislation or third-party contractual agreement.

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C1-3 Restricted and allocated cash, cash equivalents and investments (continued)

$ '000	2026	2025
(b) Internal allocations		
Cash, cash equivalents and investments not subject to external restrictions	**125,034**	137,149
Less: Internally restricted cash, cash equivalents and investments	**(118,192)**	(124,795)
Unrestricted and unallocated cash, cash equivalents and investments	**6,842**	12,354
Internal allocations		
At 30 June, Council has internally allocated funds to the following:		
Plant and vehicle replacement	**8,990**	8,040
Employees leave entitlement	**5,244**	5,529
Incomplete/carry over works and projects	**779**	830
Refundable deposits	**25,936**	23,207
Asset replacement reserve	**18,313**	15,549
Investment property reserve	**26,276**	37,970
Accommodation reserve	**6,225**	10,778
Workers compensation	**3,000**	3,000
Council election reserve	**1,100**	740
Asset expansion reserve	**4,918**	5,722
Affordable housing reserve	**3,153**	2,582
Information Technology Reserve	**2,685**	2,375
Other	**11,573**	8,473
Total internal allocations [1]	**118,192**	124,795

(1) Internal allocations include those assets, the use of which are only restricted by a resolution or policy of Council, these are restricted for prudent financial management purposes.

C1-4 Receivables

$ '000	2026 Current	2026 Non-current	2025 Current	2025 Non-current
Rates and annual charges [1]	**6,314**	**–**	3,662	1,397
Interest and extra charges	**635**	**–**	560	–
User charges and fees [2]	**5,429**	**–**	4,523	–
Government grants and subsidies	**1,012**	**–**	1,732	–
Net GST receivable	**1,056**	**–**	1,112	–
Accrued revenues				
– Interest on investments	**4,711**	**–**	4,277	–
Fines	**409**	**–**	366	–
Community Recycle Centre	**–**	**22**	–	22
Total	**19,566**	**22**	16,232	1,419
Less: provision for impairment				
User charges and fees	**(1,601)**	**–**	(881)	–
Total provision for impairment – receivables	**(1,601)**	**–**	(881)	–
Total net receivables	**17,965**	**22**	15,351	1,419

(1) Rates and annual charges are secured by underlying properties

(2) User fees and charges are unsecured. A provision for impairment (doubtful debts) has already been provided

$ '000	2026	2025
Movement in provision for impairment of receivables		
Balance at the beginning of the year	**881**	723
+ new provisions recognised during the year	**1,008**	162
– previous impairment losses reversed	**(288)**	(4)
Balance at the end of the year	**1,601**	881

continued on next page ...

C1-4 Receivables (continued)

Material accounting policy information

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 14 days.

Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition, and when estimating ECL, the Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

When considering the ECL for rates and annual charges debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. For non-rates debtors, Council uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

Credit losses are measured as the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

During the year, Council completed a detailed review of doubtful debts, including an assessment of aged receivable balances and recovery prospects. This review resulted in a significant increase in the impairment allowance, reflecting management's updated assessment of expected credit losses and providing an accurate representation of the recoverable value of receivables at 30 June 2026.

A debt write-off is only considered after all attempts and appropriate measures of collecting the debt have failed, and where at least one of the following conditions is satisfied: the debt cannot be proven; the debt is of a size that makes the use of external debt collection agency economically unviable; the debtor and/or their assets cannot be located; the debt is statute barred (the age of the claim is beyond legislative time constraints); the debtor has been declared bankrupt (personal) or in liquidation (corporate) or the company is deregistered; or the debtor is deceased.

No receivables were written off during the year, as any bad debt write-off is subject to Council approval in accordance with Council's approval process.

C1-5 Inventories

$ '000	2026 Current	2026 Non-current	2025 Current	2025 Non-current
(i) Inventories at cost				
Stores and materials	**675**	**–**	682	–
Total inventories at cost	**675**	**–**	682	–
Total inventories	**675**	**–**	682	–

Material accounting policy information

Raw materials and stores are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

C1-6 Infrastructure, property, plant and equipment

By aggregated asset class	At 1 July 2025			Asset movements during the reporting period							At 30 June 2026		
$ '000	Gross carrying amount Restated	Accumulated depreciation and impairment Restated	Net carrying amount Restated	Additions renewals [1]	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers [2]	Revaluation Increments/ (decrements)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
Capital work in progress	28,670	–	28,670	**15,363**	**18,035**	**(1,330)**	**–**	**(34,648)**	**–**	**–**	**26,090**	**–**	**26,090**
Plant and equipment	31,416	(19,871)	11,545	**–**	**–**	**(1,688)**	**(2,193)**	**3,349**	**–**	**–**	**30,922**	**(19,909)**	**11,013**
Office equipment	17,863	(16,598)	1,265	**–**	**–**	**(737)**	**(528)**	**–**	**–**	**–**	**223**	**(223)**	**–**
Leased plant and equipment	163	(163)	–	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Land:													
– Operational land	613,843	–	613,843	**–**	**–**	**–**	**–**	**–**	**(43,444)**	**(200,262)**	**370,137**	**–**	**370,137**
– Community land	149,307	–	149,307	**–**	**–**	**–**	**–**	**1,063**	**3,917**	**1,373**	**155,660**	**–**	**155,660**
– Crown land	65,575	–	65,575	**–**	**–**	**–**	**–**	**–**	**(3,917)**	**(9,331)**	**52,327**	**–**	**52,327**
– Land under roads (post 30/6/08)	3,420	–	3,420	**–**	**–**	**–**	**–**	**–**	**43,444**	**(16,170)**	**30,694**	**–**	**30,694**
Infrastructure:													
Buildings	–	–	–	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
– Buildings – non-specialised	207,864	(85,944)	121,920	**–**	**–**	**(476)**	**(5,059)**	**3,705**	**–**	**3,296**	**216,631**	**(93,245)**	**123,386**
– Buildings – specialised	77,448	(31,263)	46,185	**–**	**–**	**–**	**(1,818)**	**1,237**	**–**	**(2,839)**	**70,357**	**(27,592)**	**42,765**
– Roadside structures	28,580	(5,875)	22,705	**–**	**–**	**(1,688)**	**(856)**	**3,046**	**–**	**884**	**31,002**	**(6,911)**	**24,091**
– Foreshore Assets	20,918	(5,731)	15,187	**–**	**–**	**–**	**(289)**	**2,926**	**–**	**362**	**24,387**	**(6,200)**	**18,187**
– Carparks	21,723	(10,313)	11,410	**–**	**–**	**(84)**	**(366)**	**82**	**–**	**429**	**22,520**	**(11,050)**	**11,470**
– Traffic facilities and devices	37,108	(8,942)	28,166	**–**	**–**	**(163)**	**(874)**	**2,280**	**–**	**1,152**	**40,784**	**(10,223)**	**30,561**
– Kerb and guttering	147,084	(72,554)	74,530	**–**	**–**	**(641)**	**(1,468)**	**1,093**	**–**	**3,046**	**153,524**	**(76,964)**	**76,560**
– Bridges	24,695	(3,288)	21,407	**–**	**–**	**–**	**(276)**	**2**	**–**	**893**	**25,741**	**(3,715)**	**22,026**
– Roads	324,969	(140,390)	184,579	**–**	**–**	**(3,420)**	**(5,695)**	**4,024**	**–**	**7,391**	**337,276**	**(150,397)**	**186,879**
– Footpaths and cycleways	163,403	(60,798)	102,605	**–**	**–**	**(767)**	**(2,081)**	**4,678**	**–**	**4,183**	**173,982**	**(65,364)**	**108,618**
– Stormwater drainage	428,395	(142,436)	285,959	**–**	**–**	**(18)**	**(5,893)**	**1,858**	**–**	**5,299**	**439,654**	**(152,449)**	**287,205**
– Recreation and land improvements	123,756	(24,008)	99,748	**–**	**–**	**(1,955)**	**(4,062)**	**5,304**	**–**	**2,082**	**128,626**	**(27,509)**	**101,117**
Other assets:													
– Heritage collections	110	–	110	**–**	**–**	**–**	**–**	**1**	**–**	**–**	**111**	**–**	**111**
Total infrastructure, property, plant and equipment	2,516,310	(628,174)	1,888,136	**15,363**	**18,035**	**(12,967)**	**(31,458)**	**–**	**–**	**(198,212)**	**2,330,648**	**(651,751)**	**1,678,897**

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

(2) The $43m transfer from Operational Land to Land Under Roads arose from the comprehensive land revaluation undertaken in 2025/26, which identified land parcels requiring reclassification to better reflect their underlying use

continued on next page ...

C1-6 Infrastructure, property, plant and equipment (continued)

By aggregated asset class	At 1 July 2024			Asset movements during the reporting period						At 30 June 2025 [2]		
$ '000	Gross carrying amount Restated	Accumulated depreciation and impairment Restated	Net carrying amount Restated	Additions renewals [1]	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Revaluation Increments/ (decrements) Restated	Gross carrying amount Restated	Accumulated depreciation and impairment Restated	Net carrying amount [2] Restated
Capital work in progress	40,454	–	40,454	9,697	11,117	(11,449)	–	(21,149)	–	28,670	–	28,670
Plant and equipment	31,118	(19,570)	11,548	–	3,092	(968)	(2,127)	–	–	31,416	(19,871)	11,545
Office equipment	17,863	(15,608)	2,255	–	–	–	(990)	–	–	17,863	(16,598)	1,265
Plant and equipment (under finance lease)	163	(163)	–	–	–	–	–	–	–	163	(163)	–
Land:												
– Operational land	543,177	–	543,177	–	–	–	–	–	70,666	613,843	–	613,843
– Community land	139,039	–	139,039	–	–	–	–	2,429	7,839	149,307	–	149,307
– Crown land	61,573	–	61,573	–	–	–	–	–	4,002	65,575	–	65,575
– Land under roads (post 30/6/08)	1,234	–	1,234	–	2,186	–	–	–	–	3,420	–	3,420
Infrastructure:												
– Buildings – non-specialised	188,933	(78,497)	110,436	3,126	19	(1,115)	(4,574)	8,337	5,684	207,864	(85,944)	121,920
– Buildings – specialised	73,837	(28,271)	45,566	–	–	–	(1,533)	–	2,154	77,448	(31,263)	46,185
– Roadside structures	25,333	(7,281)	18,052	2	436	(42)	(859)	280	4,835	28,580	(5,875)	22,705
– Foreshore Assets	18,940	(5,981)	12,959	–	427	–	(236)	133	1,902	20,918	(5,731)	15,187
– Carparks	20,639	(7,743)	12,896	–	–	–	(352)	–	(1,133)	21,723	(10,313)	11,410
– Traffic facilities and devices	30,792	(7,949)	22,843	4	650	(45)	(694)	127	5,280	37,108	(8,942)	28,166
– Kerb and guttering	144,022	(64,920)	79,102	709	240	(348)	(1,443)	565	(4,295)	147,084	(72,554)	74,530
– Bridges	22,106	(6,391)	15,715	–	–	–	(308)	789	5,211	24,695	(3,288)	21,407
– Roads	306,687	(119,483)	187,204	4,520	430	(3,892)	(5,323)	5,537	(3,900)	324,969	(140,390)	184,579
– Footpaths	158,843	(74,720)	84,123	621	2,217	(339)	(2,073)	1,034	17,021	163,403	(60,798)	102,605
– Stormwater drainage	414,036	(151,853)	262,183	1,737	895	(592)	(4,086)	905	24,917	428,395	(142,436)	285,959
– Other open space/recreational assets	113,785	(27,847)	85,938	981	173	(854)	(3,192)	1,013	15,693	123,756	(24,008)	99,748
Buildings	–	–	–	–	–	–	–	–	–	–	–	–
Other assets:												
– Heritage collections	110	–	110	–	–	–	–	–	–	110	–	110
Total infrastructure, property, plant and equipment	2,352,684	(616,277)	1,736,407	21,397	21,882	(19,644)	(27,790)	–	155,876	2,516,310	(628,174)	1,888,136

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

(2) The restated value refers to the adjustment of prior period IPPE correction of errors. The details of this correction can be found in Note F4-1

continued on next page ...

C1-6 Infrastructure, property, plant and equipment (continued)

Material accounting policy information

Useful lives of IPPE

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate carrying amount, net of their residual values, over their remaining useful lives as follows:

Asset Category	Useful Life (Years)
Drainage Assets	40 - 200
Recreation and Land Improvements	10 - 100
Traffic Facilities and Devices	30 - 50
Roadside Structures	10 - 95
Road Assets (roads, carparks, kerb and guttering)	15 - 100
Bridges	50 - 100
Footpaths and Cycleways	20 - 80
Plant and Equipment	5 - 10
Buildings (Specialised and Non-Specialised)	20 - 90
Office Equipment	5 - 10
Foreshore Assets	10 - 100

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

During 2025-26, Council adopted a new Fixed Asset Accounting and Capitalisation Policy, which introduced revised useful lives for asset classes and asset components. Existing assets recognised prior to adoption of the policy will continue to be depreciated over their current assessed remaining useful lives unless a reassessment indicates a material change is required. Assets acquired or capitalised subsequent to the adoption of the policy will be assigned useful lives in accordance with the new policy. Useful lives are reviewed annually and adjusted prospectively where appropriate.

Revaluation model

Infrastructure, property, plant and equipment are held at fair value. Comprehensive valuations are performed at least every 5 years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

Increases in the carrying amounts arising on revaluation are credited to the IPPE revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against IPPE revaluation reserve to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips. Council has elected not to recognise land under roads acquired before 1 July 2008. Land under roads acquired after 1 July 2008 is recognised in accordance with the IPPE accounting policy.

Crown land (reserves)

Crown land (reserves) under Council's care and control are recognised as assets of the Council. While ownership of the land remains with the Crown, Council retains operational control of the land and is responsible for their maintenance and use in accordance with the specific purposes to which the lands are dedicated. Maintenance costs incurred by Council and revenues relating to the Crown lands are recognised within Council's Income Statement.

Improvements on Crown lands are also recorded as assets, while maintenance costs incurred by Council relating to the lands are recognised within Council's Income Statement.

C1-7 Investment properties

Investment properties

$ '000	2026	2025
At fair value		
Opening balance at 1 July	**184,375**	181,425
Net gain/(loss) from fair value adjustments	**(8,930)**	2,743
Other movements	**680**	207
Closing balance at 30 June	**176,125**	184,375

Material accounting policy information

Investment property, principally comprising freehold office buildings and car parks, is held for long-term rental yields and is not occupied by the Council.

C1-8 Other

Other assets

$ '000	2026 Current	2026 Non-current	2025 Current	2025 Non-current
Prepayments [1]	**3,132**	**5,387**	3,484	–
Prepayments – waste alliance [2]	**–**	**819**	819	–
Total other assets	**3,132**	**6,206**	4,303	–

(1) Prepayments movement reflects an increase in prepaid IT subscriptions.

(2) Represents Council's initial contribution under the NSROC agreement to support funding of the Veolia contract, recoverable on expiry of the agreement.

C2 Leasing activities

C2-1 Council as a lessee

Council has leases over a range of assets such as land and buildings. Information relating to the leases in place and associated balances and transactions is provided below.

Buildings

Council previously held two leases for the administrative building at Richardson Place, North Ryde (NRO). The lease terms were renewed until 30 April 2026 and included a right to terminate after a minimum lease term of three years.

In April 2026, Council entered into a new lease agreement for office premises located at 118 Talavera Road, Macquarie Park, with an initial lease term of 10 years commencing in 2026 and an option to extend for a further 5 years.

The lease contains annual rental reviews in accordance with the lease agreement.

Extension options

At the commencement date and each subsequent reporting date, Council assesses whether it is reasonably certain that early termination or extension options will be exercised. Based on Council's current assessment of its long-term accommodation requirements and operational needs, the 5-year extension option for the 118 Talavera Road lease has been assessed as reasonably certain to be exercised and has therefore been included in the lease term.

(a) Right of use assets

$ '000	Land & Buildings	Total
2026		
Opening balance at 1 July	**1,940**	**1,940**
Additions to right-of-use assets	**23,997**	**23,997**
Depreciation charge	**(2,326)**	**(2,326)**
Balance at 30 June	**23,611**	**23,611**
2025		
Opening balance at 1 July	4,269	4,269
Depreciation charge	(2,329)	(2,329)
Balance at 30 June	1,940	1,940

(b) Lease liabilities

$ '000	2026 Current	2026 Non-current	2025 Current	2025 Non-current
Lease liabilities	**228**	**23,399**	2,102	–
Total lease liabilities	**228**	**23,399**	2,102	–

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C2-1 Council as a lessee (continued)

(c) (i) Lease liability - maturity analysis

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

$ '000	< 1 year	1 – 5 years	> 5 years	Total	Total per Statement of Financial Position
2026					
Cash flows	**1,624**	**5,045**	**33,376**	**40,045**	**23,627**
2025					
Cash flows	2,102	–	–	2,102	2,102

(ii) Lease liabilities relating to restricted assets

$ '000	2026 Current	2026 Non-current	2025 Current	2025 Non-current
Total lease liabilities relating to unrestricted assets	**228**	**23,399**	2,102	–
Total lease liabilities	**228**	**23,399**	2,102	–

continued on next page ...

C2-1 Council as a lessee (continued)

(d) Income Statement

The amounts recognised in the Income Statement relating to leases where Council is a lessee are shown below:

$ '000	2026	2025
Interest on lease liabilities	**270**	168
Depreciation of right of use assets	**2,325**	2,329
	2,595	2,497

(e) Statement of Cash Flows

Total cash outflow for leases	**(2,471)**	(2,330)
	(2,471)	(2,330)

Material accounting policy information

Council has elected not to separate non-lease components from lease components for any class of asset and has accounted for payments as a single component.

The right-of-use asset is measured using the cost model where cost on initial recognition comprises: the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration, less any lease incentives received. The right-of-use asset is depreciated over the lease term on a straight-line basis and assessed for impairment in accordance with the impairment of asset accounting policy.

C2-2 Council as a lessor

Operating leases

The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below:

$ '000	2026	2025
(i) Assets held as investment property		
Investment property operating leases principally comprise of freehold buildings, commercial spaces and residential townhouses.		
The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below		
Lease income (excluding variable lease payments not dependent on an index or rate)	**778**	670
Lease income relating to variable lease payments not dependent on an index or a rate	**4**	3
Total income relating to operating leases for investment property assets	**782**	673
Operating lease expenses		
Direct operating expenses that generated rental income	**(177)**	(121)
Total expenses relating to operating leases	**(177)**	(121)
(ii) Assets held as property, plant and equipment		
Council provides operating leases on Council properties and buildings for the purpose of community services which must be provided by Council as well as where buildings may be leased at market value where the asset is held for future Council or community needs.		
Lease income (excluding variable lease payments not dependent on an index or rate)	**3,987**	3,748
Lease income relating to variable lease payments not dependent on an index or a rate	**2,499**	773
Total income relating to operating leases for Council assets	**6,486**	4,521

$ '000	2026	2025
(iii) Maturity analysis of contractual lease income		
Maturity analysis of future lease income receivable showing the undiscounted lease payments to be received after reporting date for operating leases:		
< 1 year	**325**	310
1–2 years	**179**	70
2–3 years	**159**	72
3–4 years	**162**	7
4–5 years	**92**	74
> 5 years	**662**	738
Total undiscounted lease payments to be received	**1,579**	1,271

C3 Liabilities of Council

C3-1 Payables

$ '000	2026 Current	2026 Non-current	2025 Current Restated	2025 Non-current
Goods and services – operating expenditure	**2,660**	**–**	3,374	–
Accrued expenses:				
– Other expenditure accruals	**6,560**	**–**	10,202	–
Security bonds, deposits and retentions	**26,026**	**–**	23,296	–
Government departments and agencies	**13**	**–**	12	–
Prepaid rates	**1,161**	**–**	1,070	–
Other	**203**	**–**	276	–
Total payables	**36,623**	**–**	38,230	–

Current payables not anticipated to be settled within the next twelve months

$ '000	2026	2025
The following liabilities, even though classified as current, are not expected to be settled in the next 12 months.		
Payables – security bonds, deposits and retentions	**20,822**	18,637
Total payables	**20,822**	18,637

Material accounting policy information

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Payables

Payables represent liabilities for goods and services provided to Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

C3-2 Contract Liabilities

$ '000	Notes	2026 Current	2026 Non-current	2025 Current	2025 Non-current
Grants and contributions received in advance:					
Unexpended capital grants (to construct Council controlled assets)	(i)	**12,051**	**100**	13,004	5,883
Unexpended operating grants (received prior to performance obligation being satisfied)	(ii)	**175**	**876**	746	–
	(iii)				
Total grants received in advance		**12,226**	**976**	13,750	5,883
User fees and charges received in advance:					
Upfront fees - Bookings		**521**	**–**	574	–
Restoration works		**1,181**	**–**	1,217	–
Total user fees and charges received in advance		**1,702**	**–**	1,791	–
Total contract liabilities		**13,928**	**976**	15,541	5,883

Notes

(i) Council has received funding to construct assets including sporting facilities, bridges, library and other infrastructure. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under

continued on next page ...

C3-2 Contract Liabilities (continued)

Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue.

The movement to non-current during the year reflects a review of project timeframes, indicating that the projects will not be completed within the next 12 months.

(ii) The contract liability relates to grants received prior to the revenue recognition criteria in AASB 15 being satisfied since the performance obligations are ongoing.

(iii) Upfront membership fees for the leisure centre are initially recognised as a contract liability and subsequently recognised as revenue over the expected average membership life.

Revenue recognised that was included in the contract liability balance at the beginning of the period

$ '000	2026	2025
Grants and contributions received in advance:		
Capital grants (to construct Council controlled assets)	**6,986**	–
Operating grants (received prior to performance obligation being satisfied)	**202**	–
Total revenue recognised that was included in the contract liability balance at the beginning of the period	**7,188**	–

C3-3 Borrowings

Financing arrangements

$ '000	2026	2025
Total facilities		
Total financing facilities available to Council at the reporting date are:		
Credit cards/purchase cards	**250**	99
Total financing arrangements [1]	**250**	99
Drawn facilities		
Credit cards/purchase cards	**130**	18
Total drawn financing arrangements	**130**	18
Undrawn facilities		
Undrawn financing facilities available to Council at the reporting date are:		
– Credit cards/purchase cards	**120**	81
Total undrawn financing arrangements	**120**	81

Additional financing arrangements information

Breaches and defaults
During the current and prior year, there were no defaults or breaches on any of the loans.

(1) Council has no bank overdraft facility

C3-4 Employee benefit provisions

$ '000	2026 Current	2026 Non-current	2025 Current	2025 Non-current
Annual and other accrued leave	**4,797**	**–**	4,789	–
Sick leave	**107**	**–**	106	–
Long service leave	**8,655**	**801**	9,581	887
Other employee provisions	**1,502**	**–**	1,645	–
Total employee benefit provisions	**15,061**	**801**	16,121	887

Current employee benefit provisions not anticipated to be settled within the next twelve months

$ '000	2026	2025
The following provisions, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions – employees benefits	**8,287**	10,039
	8,287	10,039

Material accounting policy information

Other long-term employee benefit obligations
The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

On-costs
The employee benefit provisions include the aggregate on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

C3-5 Provisions

$ '000	2026 Current	2026 Non-Current	2025 Current	2025 Non-Current
Other provisions				
Higher Duties Allowance	**350**	**–**	–	–
Sub-total – other provisions	**350**	**–**	–	–
Asset remediation/restoration:				
Asset remediation/restoration (future works) [1]	**–**	**450**	–	–
Sub-total – asset remediation/restoration	**–**	**450**	–	–
Total provisions	**350**	**450**	–	–

(1) Relates to 118 Talavera Rd Make Good Provision

Material accounting policy information

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as a borrowing cost.

Asset remediation

Close-down and restoration costs include the dismantling and demolition of infrastructure, and the removal of residual materials and remediation of disturbed areas. Estimated close-down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, based on the net present value of estimated future costs. Provisions for close-down and restoration costs do not include any additional obligations expected to arise from future disturbance. Cost estimates are reviewed regularly and updated to reflect changes in assumptions, cost estimates and the estimated lives of operations.

During the year, Council entered into a new lease agreement for premises at 118 Talavera Road and recognised a make-good provision of $450,000. The provision represents management's best estimate of the future restoration costs required under the lease and has been determined based on the expected scope of fit-out works to be undertaken during the lease term.

Other

An internal review of Higher Duties Allowance payments identified that the existing policy was not reflective of the applicable Award provisions, resulting in some employees being paid below Pay Point 1 for the grade in which they were acting. A reconciliation was undertaken to identify historical underpayments and overpayments, with the preliminary assessment indicating a liability for underpaid Higher Duties Allowances for the period 1 Jan 2018 – 31 December 2025.

Accordingly, a provision of $350,000 has been recognised in the 30 June 2026 financial statements, representing City of Ryde's current estimate of the liability, subject to completion of the reconciliation.

D Risks and accounting uncertainties

D1-1 Risks relating to financial instruments held

Investment Policy

Council has an approved investment policy complying with *Section 625 of the Local Government Act 1993 (NSW) and Clause 212 of the Local Government (General) Regulation 2021 (NSW).*

Investments are placed and managed in accordance with that policy and having particular regard to authorised investments prescribed under the Ministerial Local Government Investment Order. Council maintains an investment policy that complies with the Act and ensures that it, or its representatives, exercise the care, diligence and skill that a prudent person would exercise in investing Council funds.

Council's activities expose it to a variety of financial risks including price risk, credit risk, liquidity risk and interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

The fair value of Councils financial assets and financial liabilities approximates their carrying value.

(a) Market risk – interest rate and price risk

$ '000	2026	2025
The impact on the result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.		
Impact of a 1% movement in interest rates		
– Equity / Income Statement	**3,630**	3,453
Impact of a 10% movement in price of investments		
– Equity / Income Statement [1]	**–**	–

(1) Movements in the price of investments is not calculated, as tradable investments are purchased with the intent to hold to maturity, at which point they are redeemed at face value.

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(b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures.

Credit risk on rates and annual charges is minimised by the ability of Council to recover these debts as a secured charge over the land – that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages payment.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

Council makes suitable provision for doubtful debts as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

The profile of the Council's receivables credit risk at balance date was:

Credit risk profile

Receivables – rates and annual charges

Credit risk on rates and annual charges is minimised by the ability of Council to recover these debts as a secured charge over the land; that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages payment.

$ '000	Not yet overdue	overdue rates and annual charges < 5 years	≥ 5 years	Total
2026				
Gross carrying amount	**–**	**6,057**	**257**	**6,314**
2025				
Gross carrying amount	–	4,824	235	5,059

Receivables - non-rates and annual charges and contract assets

Council applies the simplified approach for non-rates and annual charges debtors and contract assets to provide for expected credit losses, which permits the use of the lifetime expected loss provision at inception. To measure the expected credit losses, non-rates and annual charges debtors and contract assets have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision is determined as follows. The expected credit losses incorporate forward-looking information.

$ '000	Not yet overdue	Overdue debts 0 - 30 days	31 - 60 days	61 - 90 days	> 91 days	Total
2026						
Gross carrying amount	**10,638**	**58**	**103**	**829**	**1,646**	**13,274**
2025						
Gross carrying amount	9,416	316	44	185	1,043	11,004

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D1-1 Risks relating to financial instruments held (continued)

(c) Liquidity risk

Payables, lease liabilities and borrowings are both subject to liquidity risk – the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

Payment terms can (in extenuating circumstances) also be extended and overdraft facilities utilised as required.

The contractual undiscounted cash flows of Council's Payables and Borrowings are set out in the maturity table below.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows for non-lease liabilities and therefore the balances in the table may not equal the balances in the Statement of Financial Position due to the effect of discounting.

$ '000	Weighted average interest rate	Subject to no maturity	payable in: ≤ 1 Year	1 - 5 Years	> 5 Years	Total cash outflows	Actual carrying values
2026							
Payables	**3.75%**	**26,026**	**10,601**	**–**	**–**	**36,627**	**36,623**
Total financial liabilities		**26,026**	**10,601**	**–**	**–**	**36,627**	**36,623**
2025							
Payables	4.47%	23,296	–	–	–	23,296	38,230
Total financial liabilities		23,296	–	–	–	23,296	38,230

D2-1 Fair value measurement

The Council measures the following asset and liability classes at fair value on a recurring basis:

– Infrastructure, property, plant and equipment
– Investment property

Fair value hierarchy

All assets and liabilities measured at fair value are assigned to a level in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly

Level 3: Unobservable inputs for the asset or liability

The table below shows the assigned level for each asset and liability held at fair value by Council:

		Fair value measurement hierarchy					
		Level 2 Significant observable inputs		Level 3 Significant unobservable inputs		Total	
$ '000	Notes	**2026**	2025 Restated	**2026**	2025 Restated	**2026**	2025 Restated
Recurring fair value measurements							
Investment property	C1-7						
Investment properties		**176,125**	184,375	**–**	–	**176,125**	184,375
Total investment property		**176,125**	184,375	**–**	–	**176,125**	184,375
Infrastructure, property, plant and equipment [1]	C1-6						
- Operational land [2]		**195,385**	613,843	**174,752**	–	**370,137**	613,843
- Community and Crown land		**–**	–	**207,987**	214,882	**207,987**	214,882
- Land under roads		**–**	–	**30,694**	3,420	**30,694**	3,420
- Buildings (Specialised and non-specialised)		**–**	–	**166,151**	168,104	**166,151**	168,104
- Roads, Bridges, Footpaths		**–**	–	**424,644**	411,287	**424,644**	411,287
- Stormwater drainage		**–**	–	**287,205**	285,959	**287,205**	285,959
- Roadside Structures		**–**	–	**24,091**	22,705	**24,091**	22,705
- Foreshore Assets		**–**	–	**18,187**	15,187	**18,187**	15,187
- Carparks		**–**	–	**11,470**	11,409	**11,470**	11,409
- Recreational Land Improvements		**–**	–	**101,117**	99,748	**101,117**	99,748
- Heritage Collections		**–**	–	**111**	110	**111**	110
Total infrastructure, property, plant and equipment		**195,385**	613,843	**1,446,409**	1,232,811	**1,641,794**	1,846,654
Non-recurring fair value measurements							

(1) Excludes Capital WIP, Plant and Office Equipment which are not subject to Fair Value measurement

(2) During the reporting period, operational land with a carrying amount of $218.1 million was transferred from Level 2 to Level 3 of the fair value hierarchy. The transfer resulted from a change in the valuation inputs, whereby the valuation became significantly dependent on unobservable inputs. There were no other transfers between levels during the reporting period.

Valuation techniques

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Council's non-current assets are continually revalued (over a 5 year period) in accordance with the fair valuation policy as mandated by the Office of Local Government. Further details of the revaluations policy is provided under Note C1-6

Level 2 measurements

Investment property

On an annual basis, Council engages external, independent and qualified valuers to determine the fair value of its investment properties. As at 30 June 2026, the fair values of the properties have been determined by Southern Alliance Valuation Services Pty Ltd.

The value of investment property has been determined using the market comparable approach that reflects recent transaction prices for similar properties in the area.

Infrastructure, property, plant and equipment (IPPE)

Land (Operational)

The fair value of Operational Land has been determined by reference to current prices in an active market for similar properties. Where such information is not available, current prices in an active market for properties of a different nature, or recent prices of similar properties in less active markets adjusted to reflect those differences, are considered. Appropriate adjustments are also made for the inherent features of the property, such as fire-prone and flood zonings, and the usability of the land.

Operational Land was comprehensively revalued as at 30 June 2026 by Australis Asset Advisory. The valuation was performed in accordance with Council's five-year revaluation policy and reflects the fair value of the assets at the reporting date.

Level 3 measurements

Buildings

Council engages external, independent and qualified valuers to determine the fair value of its building assets. During the year ended 30 June 2026, the specialised building asset class relating to the Ryde Aquatic Leisure Centre was comprehensively revalued by Australis Asset Advisory. The valuation was undertaken using the current replacement cost approach, having regard to the specialised nature of the asset.

All other building assets were not subject to a comprehensive revaluation during the year and were instead indexed using relevant Australian Bureau of Statistics (ABS) building cost indices to reflect changes in replacement costs since the last comprehensive valuation undertaken by Scott Fullarton Valuations Pty Ltd in 2023. Consistent with Council's cyclical revaluation program, non-specialised buildings will next be comprehensively revalued in 2027.

The gross value of each building is determined by applying an appropriate unit rate or square metre rate based on its current replacement cost, representing the lowest cost of replacing the asset's remaining service potential using modern equivalent technology. Significant unobservable inputs include replacement rates per square metre, which are benchmarked against current construction costs for comparable assets within the industry.

Land (Community and Land under road)

Community Land has been valued by the Valuer General as at 1 July 2025. Council has resolved to not recognise Land Under Roads (LUR) acquired before 1 July 2008.

During the current year, Council identified a number of land parcels previously classified as Operational Land that were more appropriately classified as Land Under Roads.

The key unobservable input to the valuation is a discount rate of 90% (englobo method) on the council/municipal average value.

Infrastructure assets

The fair value of infrastructure assets has been determined using the current replacement cost approach, adjusted to reflect the remaining service potential of the assets. The valuation methodology incorporates asset quantities, replacement unit rates and condition assessments to determine the fair value of the assets.

Infrastructure assets were last comprehensively revalued as at 30 June 2025 by Modelve. During 2025-26, Council undertook a desktop fair value assessment using relevant construction cost indices, including the Australian Bureau of Statistics Building Price Index, to determine whether the carrying values continued to materially approximate fair value at the reporting date.

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D2-1 Fair value measurement (continued)

The information presented in the Fair Value Measurement Hierarchy table on unobservable inputs has been limited to significant components of the infrastructure assets, as it is impracticable to provide information for all components.

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D2-1 Fair value measurement (continued)

Fair value measurements using significant unobservable inputs (level 3)

A reconciliation of the movements in recurring fair value measurements allocated to Level 3 of the hierarchy by class of assets is provided below:

$ '000	Level 3 2026	2025 Restated
Opening balance	**1,232,811**	1,138,973
Total gains or losses for the period		
Recognised in profit or loss – Investment Property	**–**	–
Recognised in other comprehensive income – revaluation surplus	**2,050**	85,210
Other movements		
Transfers from/(to) level 2 FV hierarchy	**218,196**	–
Purchases (Gross Book Value)	**31,298**	40,522
Disposals (Written Down Value)	**(9,212)**	(7,227)
Depreciation and impairment	**(28,734)**	(24,667)
Closing balance	**1,446,409**	1,232,811

Highest and best use

Current use of the assets noted above reflects the highest and best use as Operational Assets, and in accordance with current planning restrictions, the exceptions being the Investment Properties, which are to be developed, and may require planning changes to allow the development

D3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED

1. Guarantees

(i) Defined benefit superannuation contribution plans
Council is party to an Industry Defined Benefit Plan under the Active Super Scheme, named Active Super Code – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

– Assets are not segregated within the sub-group according to the employees of each sponsoring employer.

– The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.

– Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.

– The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled Employers are required to pay future service employer contributions and past service employer contributions to the Fund.

The future service employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current future service employer contribution rates are::

Division B	1.9 times member contributions for non-180 Point Members; Nil for 180 Point Members*
Division C	2.5% salaries
Division D	1.64 times member contributions

* For 180 Point Members, Employers are required to contribute 9.5% from 1 July 2025 of salaries to these members' accumulation accounts in line with current level of SG contributions, which are paid in addition to members' defined benefits

The past service contribution for each Pooled Employer is a share of the total past service contributions of $20.0 million per annum for 1 January 2022 to 31 December 2024, apportioned according to each employer's share of the accrued liabilities as at 30 June 2023. These past service contributions are used to maintain the adequacy of the funding position for the accrued liability.

Given the funding position of the Fund as at 30 June 2024, it was recommended to cease these past service contributions effective 1 January 2025.

The adequacy of contributions is assessed at each actuarial investigation which will be conducted annually, the next of which is due effective 30 June 2026.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

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There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

There is no provision for allocation of any surplus which may be present at the date of withdrawal of an employer.

The amount of Council employer contributions to the defined benefit section of the Active Super Scheme and recognised as an expense for the year ending 30 June 2026 was $67,071.97. The last valuation of the Scheme was performed by fund actuary, Richard Boyfield, FIAA as at 30 June 2026.

Council's expected contribution to the plan for the next annual reporting period is $55,175.79

The estimated employer reserves financial position for the Pooled Employers at 30 June 2026 is:

Employer reserves only *	$millions	Asset Coverage
Assets	2,127.6	
Past Service Liabilities	1,966.9	108.2%
Vested Benefits	2,007.4	106.0%

* excluding other accumulated accounts and reserves in both assets and liabilities.

The share of any funding surplus or deficit that can be attributed to Council is 1.02%.

Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has a possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	6.25% per annum
Salary inflation	4.0% 2026/27, 4.0% 2027/28, 4.0% 2028/29, 3.50% p.a. thereafter.
Increase in CPI	4.1% 2025/26, 3.75% 2026/27, 2.50% p.a. thereafter.

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

Please note that the estimated employer reserves financial position above is a preliminary calculation, and once all the relevant information has been received by me as the Fund's Actuary, the final end of year review will be completed by December 2026.

Council is also a member of the State Superannuation Scheme (SSS). At least a final component of the final benefit is derived from a multiple of member salary and years of membership. Members recieive lump sum or pension benefits on retirement, death, disablement and withdrawal. This defined benefit scheme is closed to members. An actuarial investigation in the pooled fund is performed every three years and was last performed as at 30 June 2024.

The amount of Council employer contributions to the SSS defined benefit scheme and recognised as an expense during the year ended 30 June 2026 was $13,541.70. Councils expected contribution to the plan for the next annual reporting period is nil.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

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(iii) StateCover Limited
Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

(iv) Other guarantees

Council has provided no other guarantees other than those listed above.

2. Other liabilities

(i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

(ii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as reserved for the purpose specified in section 3.14 of the Environmental Planning and Assessment Act (1979).

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the potential liabilities (and subsequent land asset) from such potential acquisitions has not been possible.

3. Remediation works

(i) Old landfill sites

The Council has a number of old landfill sites that were used for the purpose of disposal of domestic and other waste, which have since been converted to playing fields. No known liability arises from any potential toxicity or subterranean leakage, but there will be ongoing remediation works that may be required from time to time to reinstate the playing surfaces, due to subsidence following further settling of the waste within the landfill.

Council has not, as yet, been able to reliably determine the quantum of liability for this future works.

ASSETS NOT RECOGNISED

(i) Infringement notices/fines

Fines and penalty income, the result of Council issuing infringement notices is followed up and collected by the Revenue NSW.

Council's revenue recognition policy for such income is to account for it as revenue on receipt.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid infringement notices.

Due to the limited information available on the status, value and duration of outstanding notices, Council is unable to determine the value of outstanding income.

E People and relationships

E1 Related party disclosures

E1-1 Key management personnel (KMP)

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly. City of Ryde KMP's are identified as the Councillors, Chief Executive Officer, and Directors.

The aggregate amount of KMP compensation included in the Income Statement is:

$ '000	**2026**	2025
Compensation:		
Short-term benefits	**2,948**	1,836
Post-employment benefits	**480**	176
Other long-term benefits	**69**	40
Termination benefits	**209**	304
Total [1]	**3,706**	2,356

(1) The increase is primarily attributable to director positions that were vacant during FY2024/25 as a result of organisational restructuring being filled during FY2025/26, as well as backfilling of some positions for staff on extended leave.

E1-2 Councillor and Mayoral fees and associated expenses

$ '000	2026	2025
The aggregate amount of Councillor and Mayoral fees and associated expenses included in materials and services expenses in the Income Statement are:		
Mayoral fee	**155**	135
Councillors' fees	**439**	408
Other Councillors' expenses (including Mayor)	**11**	27
Total	**605**	570

E2 Other relationships

E2-1 Audit fees

$ '000	2026	2025
During the year, the following fees were incurred for services provided by the auditor of Council, related practices and non-related audit firms		
Auditors of the Council - NSW Auditor-General:		
(i) Audit and other assurance services		
Audit and review of financial statements	**151**	172
Total fees paid or payable to the NSW Auditor-General	**151**	172
Total audit fees	**151**	172

F Other matters

F1-1 Statement of Cash Flows information

Reconciliation of net operating result to cash provided from operating activities

$ '000	2026	2025
Net operating result from Income Statement	**10,158**	36,440
Add / (less) non-cash items:		
Depreciation and amortisation	**33,783**	30,119
(Gain) / loss on disposal of assets	**10,562**	17,882
Non-cash capital grants and contributions	**–**	(6,381)
Losses/(gains) recognised on fair value re-measurements through the P&L:		
– Investment property	**8,930**	(2,743)
Amortisation of premiums, discounts and prior period fair valuations		
– 'Held to maturity' financial assets	**(354)**	(363)
Movements in operating assets and liabilities and other cash items:		
(Increase) / decrease of receivables	**(1,937)**	(3,638)
Increase/(decrease) in provision for doubtful debts	**720**	158
(Increase) / decrease of inventories	**7**	18
Decrease/(increase) in other assets	**(5,035)**	(2,032)
Increase / (decrease) in payables	**(714)**	(1,378)
Increase / (decrease) in other accrued expenses payable	**(3,642)**	6,999
Increase / (decrease) in other liabilities	**2,749**	3,761
Increase / (decrease) in contract liabilities	**(6,520)**	(4,603)
Increase/(decrease) in employee leave entitlements	**(1,146)**	1,326
Increase / (decrease) in other provisions	**800**	(246)
Net cash flows from operating activities	**48,361**	75,319

F2-1 Commitments

Capital commitments (exclusive of GST)

$ '000	2026	2025
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Property, plant and equipment		
Other Structures	**1,595**	371
Infrastructure	**1,211**	1,913
Total commitments	**2,806**	2,284

Details of capital commitments

Major commitments include the Architectural Design for Christie Park and the Ryde Aquatic Leisure Centre, Engineering Design Services, and Blenheim Park Stage 1A Site Preparation.

F3-1 Events occurring after the reporting date

There have been no material events occurring after the reporting date that would require adjustment to, or disclosure in, these financial statements.

F4 Changes from prior year statements

F4-1 Correction of errors

Comprehensive Land Revaluation

During the 2025/26 financial year, Council identified historical inaccuracies within its asset register as part of a comprehensive review of operational land assets. The review identified certain duplicate asset records that had been recognised in prior reporting periods, together with assets that existed but had not been previously recorded. In accordance with AASB 108, comparative balances have been restated to correct these errors. The correction resulted in a net decrease of $51.49 million in the carrying value of Infrastructure, Property, Plant and Equipment (IPPE), reflecting the removal of duplicate assets and recognition of previously omitted assets. Comparative asset balances and related revaluation movements have been adjusted to reflect the amounts that would have been recognised had the errors not occurred

Restatement of 2025 Revaluation Increment/Decrement

During the 2025/26 financial year, Council identified that revaluation increments and decrements recognised in the year ended 30 June 2025 had not been accurately recorded against the relevant asset classes. While the underlying asset valuations were correct, the accounting treatment applied to the resulting revaluation movements was not consistent with the valuation outcomes. Accordingly, Council has restated comparative information in accordance with AASB 108. The restatement resulted in a $6.84 million decrease to the previously reported revaluation increment and revaluation reserve as at 30 June 2025, with no impact on the underlying asset valuations.

Restatement of 2025 User Fees and Charges and Payables

During the 2025/26 financial year, Council identified a classification error affecting the year ended 30 June 2025. Certain transactions had been incorrectly mapped within Council's financial reporting system, resulting in amounts being recognised as revenue instead of payables. Accordingly, Council has restated comparative information in accordance with AASB 108. The restatement resulted in a $228K decrease in revenue, a corresponding $228K increase in payables, and a $228K decrease in the net operating result and accumulated surplus as at 30 June 2025.

Changes to the opening Statement of Financial Position at 1 July 2024

Statement of Financial Position

$ '000	Original Balance 1 July, 2024	Impact Increase/ (decrease)	Restated Balance 1 July, 2024
Total current assets	209,316	–	209,316
Infrastructure, property, plant and equipment (IPPE)	1,787,898	(51,491)	1,736,407
Total non-current assets	2,091,064	(51,491)	2,039,573
Total assets	**2,300,380**	**(51,491)**	**2,248,889**
Total current liabilities	53,338	–	53,338
Total non-current liabilities	21,944	–	21,944
Total liabilities	**75,282**	**–**	**75,282**
Net assets	2,225,098	(51,491)	2,173,607
Accumulated surplus	1,372,719	(51,491)	1,321,228
Total equity	**2,225,098**	**(51,491)**	**2,173,607**

Adjustments to the comparative figures for the year ended 30 June 2025

Statement of Financial Position

continued on next page ...

F4-1 Correction of errors (continued)

$ '000	Original Balance 30 June, 2025	Impact Increase/ (decrease)	Restated Balance 30 June, 2025
Total current assets	222,076	–	222,076
Infrastructure, property, plant and equipment (IPPE)	1,946,468	(58,332)	1,888,136
Total non-current assets	2,280,929	(58,332)	2,222,597
Total assets	**2,503,005**	**(58,332)**	**2,444,673**
Payables	38,002	228	38,230
Total current liabilities	71,994	228	72,222
Total non-current liabilities	6,770	–	6,770
Total liabilities	**78,764**	**228**	**78,992**
Net assets	2,424,241	(58,560)	2,365,681
Accumulated surplus	1,409,145	(51,720)	1,357,425
Revaluation Reserve	1,015,096	(6,840)	1,008,256
Total equity	**2,424,241**	**(58,560)**	**2,365,681**

continued on next page ...

F4-1 Correction of errors (continued)

Income Statement

$ '000	Original Balance 30 June, 2025	Impact Increase/ (decrease)	Restated Balance 30 June, 2025
User Fees & Charges	19,770	(228)	19,542
Total income from continuing operations	**215,461**	**(228)**	**215,233**
Total expenses from continuing operations	**148,688**	**–**	**148,688**
Net operating result for the year	**66,773**	**(228)**	**66,545**

Statement of Comprehensive Income

$ '000	Original Balance 30 June, 2025	Impact Increase/ (decrease)	Restated Balance 30 June, 2025
Net operating result for the year	**66,773**	**(228)**	**66,545**
Gain on revaluation of infrastructure, property, plant and equipment	162,717	(6,840)	155,877
Other comprehensive income	**162,717**	**(6,840)**	**155,877**
Total comprehensive income for the year	**229,490**	**(7,068)**	**222,422**

F5 Statement of developer contributions

F5-1 Summary of developer contributions

$ '000	Opening balance at 1 July 2025	Contributions received during the year		Non-cash Other	Interest and investment income earned	Amounts expended	Reimbursement Reserve Funding	Held as restricted asset at 30 June 2026	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash Land						
Administration	1,385	103	–	–	62	(302)	–	1,248	–
Community & Culture	43,571	2,181	–	–	2,136	(148)	–	47,740	–
Open Space and Public Domain	82,188	3,829	–	–	3,934	(3,972)	–	85,979	–
Roads, Traffic, Carparks and Cycleways	8,165	1,059	–	–	413	(155)	–	9,482	–
S7.11 contributions – under a plan	135,309	7,172	–	–	6,545	(4,577)	–	144,449	–
S7.12 levies – under a plan	4,015	2,175	–	–	236	(301)	–	6,125	–
Total S7.11 and S7.12 revenue under plans	139,324	9,347	–	–	6,781	(4,878)	–	150,574	–
S7.4 planning agreements	3,411	(157)	–	–	–	–	11,500	14,754	–
Total contributions	142,735	9,190	–	–	6,781	(4,878)	11,500	165,328	–

Under the *Environmental Planning and Assessment Act 1979*, local infrastructure contributions, also known as developer contributions, are charged by councils when new development occurs. They help fund infrastructure like parks, community facilities, local roads, footpaths, stormwater drainage and traffic management. It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

F5-2 Developer contributions by plan

$ '000	Opening balance at 1 July 2025	Contributions received during the year: Cash	Non-cash Land	Non-cash Other	Interest and investment income earned	Amounts expended	Reimbursement Reserve Funding	Held as restricted asset at 30 June 2026	Cumulative balance of internal borrowings (to)/from
S7.11 contributions – under a plan									
CONTRIBUTION PLAN 2									
Community & Culture	43,571	**2,181**	**–**	**–**	**2,136**	**(148)**	**–**	**47,740**	**–**
Open Space and Public Domain	82,188	**3,829**	**–**	**–**	**3,934**	**(3,972)**	**–**	**85,979**	**–**
Roads, Traffic, Carparks and Cycleways	8,165	**1,059**	**–**	**–**	**413**	**(155)**	**–**	**9,482**	**–**
Administration	1,385	**103**	**–**	**–**	**62**	**(302)**	**–**	**1,248**	**–**
Total	135,309	**7,172**	**–**	**–**	**6,545**	**(4,577)**	**–**	**144,449**	**–**
S7.12 Levies – under a plan									
CONTRIBUTION PLAN 2									
Macquarie Corridor	7	**1,720**	**–**	**–**	**34**	**(301)**	**–**	**1,460**	**–**
Other	4,008	**455**	**–**	**–**	**202**	**–**	**–**	**4,665**	**–**
Total	4,015	**2,175**	**–**	**–**	**236**	**(301)**	**–**	**6,125**	**–**

F5-3 S7.4 planning agreements

VPA									
Other	3,411	**(157)**	**–**	**–**	**–**	**–**	**11,500**	**14,754**	**–**
Total	3,411	**(157)**	**–**	**–**	**–**	**–**	**11,500**	**14,754**	**–**

End of audited financial statements

INDEPENDENT AUDITOR'S REPORT

Report on the general purpose financial statements

Council of the City of Ryde

To the Councillors of Council of the City of Ryde

Opinion

I have audited the accompanying financial statements of Council of the City of Ryde (the council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2026, the Statement of Financial Position as at 30 June 2026, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information.

In my opinion:

- the council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
  - have been prepared, in all material respects, in accordance with the requirements of the Division
  - are, in all material respects, consistent with the council's accounting records
  - present fairly, in all material respects, the financial position of the council as at 30 June 2026, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's responsibilities for the audit of the financial statements' section of my report.

I am independent of the council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other information

The council's annual report for the year ended 30 June 2026 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special schedule (the schedule).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the Special Schedule - Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The councillors' responsibilities for the financial statements

The councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the councillors are responsible for assessing the council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's responsibilities for the audit of the financial statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the council carried out its activities effectively, efficiently and economically
- on the original budget information included in the Income Statement, Statement of Cash Flows, and Note B5-1 'Material budget variations'
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Lawrissa Chan
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

28 October 2026
SYDNEY

Clr Trenton Brown
Mayor
Council of the City of Ryde
Ground Floor, 118 Talavera Road
Macquarie Park NSW 2113

Contact: Lawrissa Chan
Phone no: 02 9275 7255
Our ref: R008-266507568-14448

28 October 2026

Dear Mayor

Report on the Conduct of the Audit

for the year ended 30 June 2026

Council of the City of Ryde

I have audited the general purpose financial statements (GPFS) of the Council of the City of Ryde (the Council) for the year ended 30 June 2026 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's GPFS.

My audit procedures did not identify any instances of material non-compliance with the financial reporting requirements in Chapter 13, Part 3, Division 2 of the LG Act and the associated regulation or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.

Basis of this report

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2026 is issued in accordance with section 417 of the Act. The Report:

- must address the specific matters outlined in the Local Government Code of Accounting Practice and Financial Reporting 2025-26
- may include statements, comments and recommendations that I consider to be appropriate based on the conduct of the audit of the GPFS.

This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

Income statement

Financial performance

	2026 $m	2025* $m	Variance %
Rates and annual charges revenue	126.6	115.8	9.3
Grants and contributions provided for operating purposes revenue	9.0	5.1	76.5
Grants and contributions provided for capital purposes revenue	20.4	42.1	51.5
Operating result from continuing operations	10.2	36.4	72.0
Net operating result for the year before grants and contributions provided for capital purposes	-10.2	-5.6	82.1

* The 2025 comparatives have been restated to correct a prior period error. Note F4-1 of the financial statements provides details of the prior period error.

Operating result from continuing operations

This graph shows the operating result from continuing operations for the current and prior two financial years.

Operating result from continuing operations for the year was $26.3 million lower than the restated 2024–25 mainly due to:

- capital grants and contributions decreasing by $21.7 million, reflecting lower developer contributions
- other expenses increasing by $10.2 million, largely due to an $8.9 million fair-value decrement on investment properties
- materials and services increasing by $9.4 million.

These movements were partly offset by a $10.7 million increase in rates and annual charges and a $3.8 million increase in operating grants and contributions.



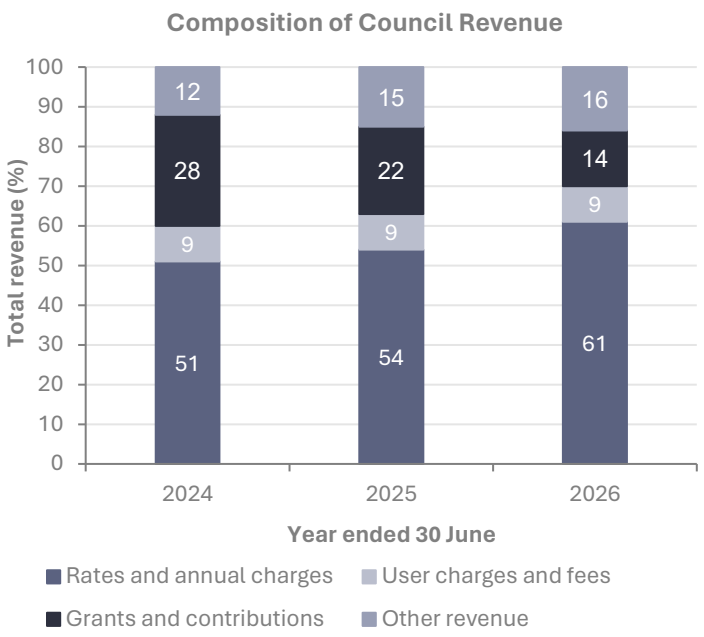
Income

Council revenue

This graph shows the composition of Council's revenue recognised for the current and prior two financial years.

Revenue decreased by $8.1 million (3.8%) in 2025–26, mainly due to capital grants and contributions reducing by $21.7 million following lower developer contributions.

This was partly offset by increases of $10.7 million in rates and annual charges and $3.8 million in operating grants and contributions, including higher Financial Assistance Grant income.



Cash flows

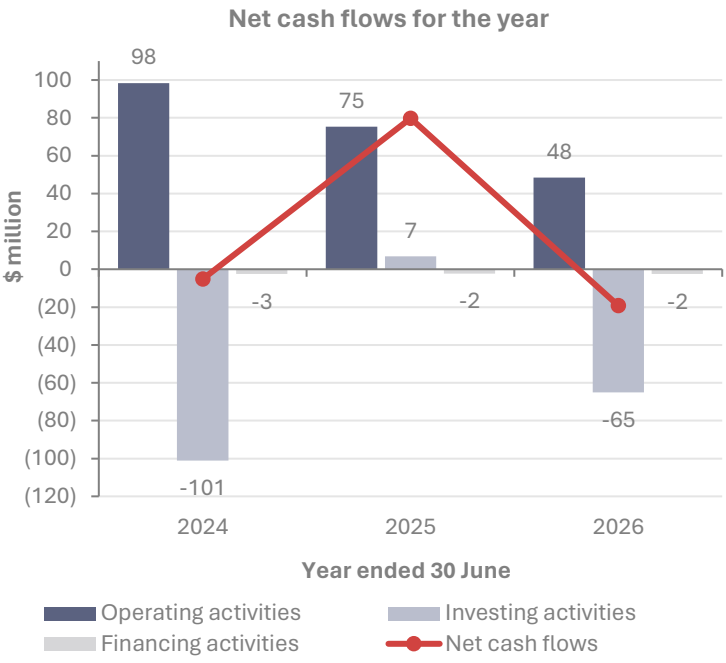
Statement of Cash Flows

The Statement of Cash Flows details the Council's cash inflows and outflows. It helps in assessing the Council's ability to generate cash to fund its operations, pay off debts, and support future projects. It also aids in identifying any pressures or issues in the Council operating in a financially sustainable manner.

This graph shows the net cash flows for the current and prior two financial years.

The net cash flow for 2025-26 was negative $19.2 million. Compared with 2024-25:

- net cash from operating activities decreased by $26.9 million, due to lower receipts from grants and contributions and higher payments for materials and services, employees and other operating expenses.
- net cash used in investing activities increased by $72.0 million, mainly due to acquisition of term deposits, partly offset by proceeds from sale of investments.



Financial position

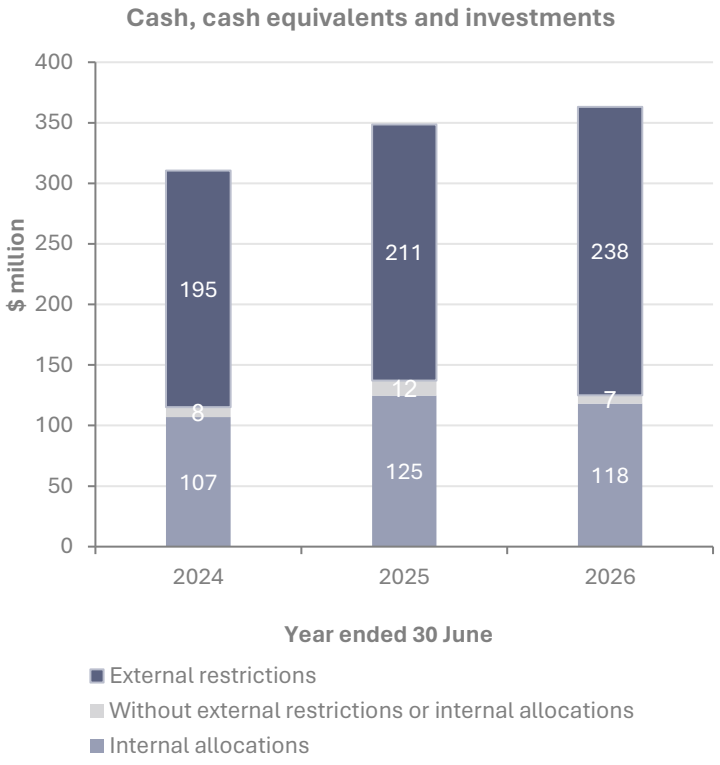
Cash, cash equivalents and investments

Cash, cash equivalents and investments subject to external restrictions are those which are only available for specific use by council due to a restriction placed by legislation or third party contractual agreement.

Cash, cash equivalents, and investments without external restrictions can be allocated internally by the elected Council's resolution or policy. These allocations are matters of Council policy and can be changed or removed by a Council resolution.

This graph shows the amount of cash, cash equivalents and investments with external restrictions, internal allocations, and those with neither as at 30 June 2026 and prior two financial years.

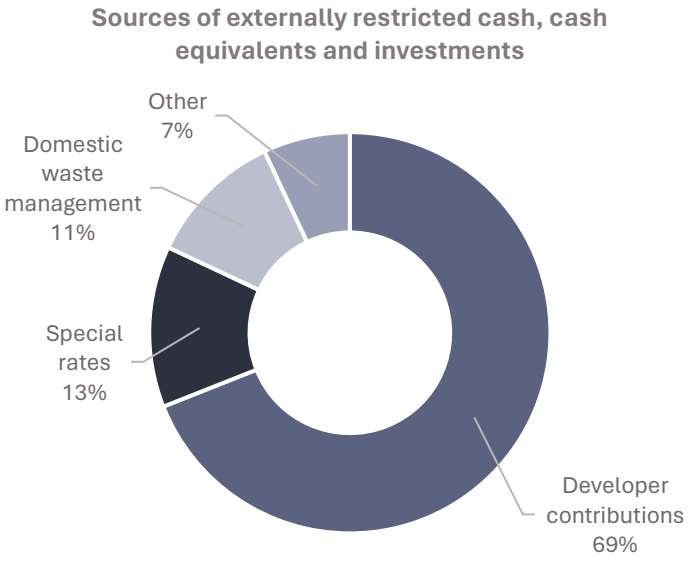
- Externally restricted cash, cash equivalents and investments increased by $26.7 million, mainly due to higher unspent developer contributions and infrastructure special rate reserves.
- Internal allocations decreased by $6.6 million, mainly reflecting reductions in the investment property and accommodation reserves.
- Unrestricted funds decreased by $5.5 million.



This graph shows the sources of externally restricted cash, cash equivalents and investments.

In 2025-26 the Council's main sources of externally restricted cash, cash equivalents and investments include:

- developer contributions of $165.3 million, which increased by $22.6 million.
- domestic waste management charges of $26.5 million, which increased by $0.9 million.
- special rate charges of $31.4 million, which increased by $9.4 million.

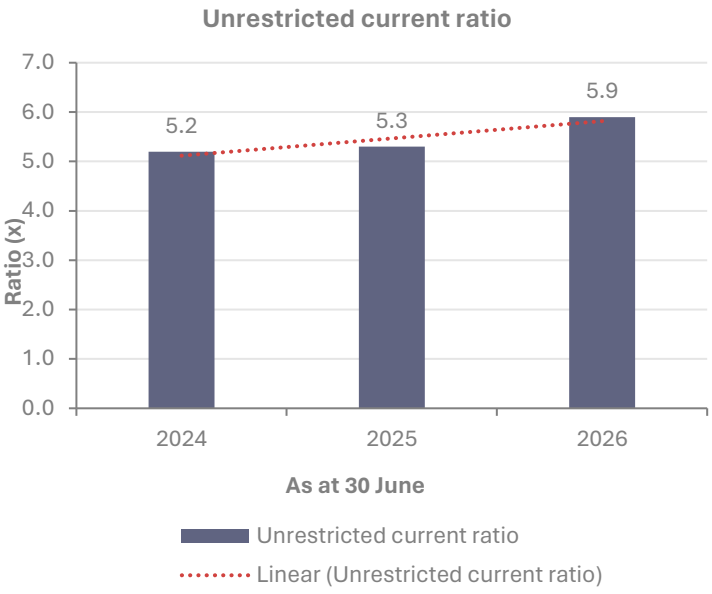


Council liquidity

This graph shows the Council's unrestricted current ratio for the current and prior two financial years.

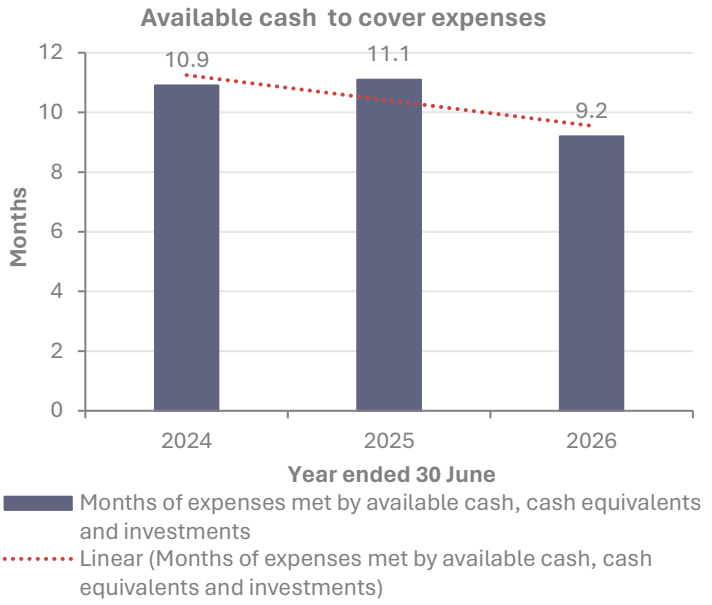
The unrestricted current ratio is specific to local government and represents council's ability to meet its short-term obligations as they fall due. It measures the ratio of unrestricted current assets to current liabilities less specific purpose liabilities.

In 2024-25, the average unrestricted current ratio was an average of 3.7x for metropolitan councils.



This graph shows the number of months of general fund expenses (excluding depreciation and borrowing costs) Council can fund from its available cash, cash equivalents and investments (not subject to external restrictions).

At 30 June 2026, Council has available cash to cover 9.2 months of general fund expenses.



Infrastructure, property, plant and equipment

In 2025–26, Council spent $33.4 million on infrastructure, property, plant and equipment, comprising:

- $18.0 million of new assets
- $15.4 million of asset renewals.

Compared to the prior year, expenditure on new assets decreased by $3.9 million and expenditure on asset renewals decreased by $6.0 million.



Lawrissa Chan
Director, Financial Audit

Delegate of the Auditor-General



Special Schedules

for the year ended 30 June 2026

Council of the City of Ryde

Special Schedules

for the year ended 30 June 2026

Contents Page

Special Schedules:

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Report on infrastructure assets as at 30 June 2026 3

Council of the City of Ryde

Permissible income for general rates

$ '000	Notes	Calculation 2025/26	**Calculation 2026/27**
Notional general income calculation [1]			
Last year notional general income yield	a	88,088	**95,787**
Plus or minus adjustments [2]	b	1,128	**1,031**
Notional general income	c = a + b	**89,216**	**96,818**
Permissible income calculation			
Percentage increase	d	6.70%	**5.10%**
Plus percentage increase amount [3]	f = d x (c + e)	5,977	**4,938**
Sub-total	g = (c + e + f)	**95,193**	**101,756**
Plus (or minus) last year's carry forward total	h	–	**(187)**
Less valuation objections claimed in the previous year	i	(323)	**(730)**
Sub-total	j = (h + i)	**(323)**	**(917)**
Total permissible income	k = g + j	94,870	**100,839**
Less notional general income yield	l	95,787	**100,956**
Catch-up or (excess) result	m = k – l	(917)	**(117)**
Plus income lost due to valuation objections claimed [4]	n	730	**279**
Carry forward to next year [6]	p = m + n + o	(187)	**162**

Notes

(1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.

(2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the *Valuation of Land Act 1916 (NSW)*.

(3) The 'percentage increase' is inclusive of the rate-peg percentage, and/or special variation and/or Crown land adjustment (where applicable).

(4) Valuation objections are unexpected changes in land values as a result of land owners successfully objecting to the land value issued by the Valuer General. Councils can claim the value of the income lost due to valuation objections in any single year.

(6) Carry-forward amounts which are in excess (an amount that exceeds the permissible income) require Ministerial approval by order published in the *NSW Government Gazette* in accordance with section 512 of the Act. The OLG will extract these amounts from Council's Permissible income for general rates Statement in the financial data return (FDR) to administer this process.

Council of the City of Ryde

Report on infrastructure assets as at 30 June 2026

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard $ '000	Estimated cost to bring to the agreed level of service set by Council $ '000	2025/26 Required maintenance [a] $ '000	2025/26 Actual maintenance $ '000	Net carrying amount $ '000	Gross replacement cost (GRC) $ '000	Asset condition as a percentage of gross replacement cost 1	2	3	4	5
Buildings	Buildings – non-specialised	–	–	5,508	5,377	123,386	216,631	43.8%	8.8%	36.2%	5.3%	5.9%
	Buildings – Ryde Aquatic Leisure Centre	–	–	1,697	1,532	42,765	70,357	0.0%	41.0%	59.0%	0.0%	0.0%
	Sub-total	**–**	**–**	**7,205**	**6,909**	**166,151**	**286,988**	**33.1%**	**16.7%**	**41.8%**	**4.0%**	**4.4%**
Roads	Roads	1,473	1,473	649	269	186,879	337,276	11.9%	55.9%	24.1%	7.6%	0.4%
	Footpaths and cycleways	516	516	2,237	2,590	108,618	173,982	19.8%	21.5%	51.8%	6.6%	0.3%
	Kerb and Gutter	–	–	2,511	2,136	76,561	153,524	1.1%	23.0%	75.5%	0.3%	0.0%
	Other	–	–	–	–	–	–	0.0%	0.0%	0.0%	0.0%	0.0%
	Other road assets	377	377	2,498	2,058	54,652	71,786	36.1%	50.5%	11.9%	0.9%	0.5%
	Bridges	1,013	1,013	19	15	22,025	25,741	37.6%	37.3%	12.5%	8.6%	3.9%
	Sub-total	**3,379**	**3,379**	**7,914**	**7,068**	**448,735**	**762,309**	**14.7%**	**40.3%**	**39.2%**	**5.3%**	**0.5%**
Stormwater drainage	Stormwater drainage	22,428	22,428	435	352	287,205	439,654	20.3%	43.3%	25.2%	6.1%	5.1%
	Other	–	–	–	–	–	–	0.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total	**22,428**	**22,428**	**435**	**352**	**287,205**	**439,654**	**20.3%**	**43.3%**	**25.2%**	**6.1%**	**5.1%**
Open space / recreational assets	Swimming pools	–	–	–	–	–	–	0.0%	0.0%	0.0%	0.0%	0.0%
	Other	1,015	1,015	6,720	6,036	101,117	128,626	55.0%	36.1%	7.9%	0.2%	0.8%
	Sub-total	**1,015**	**1,015**	**6,720**	**6,036**	**101,117**	**128,626**	**55.0%**	**36.1%**	**7.9%**	**0.2%**	**0.8%**
Other infrastructure assets	Foreshore Assets	–	–	51	11	18,187	24,387	40.1%	33.1%	18.2%	8.7%	0.0%
	Carparks	–	–	124	88	11,470	22,520	10.2%	1.1%	76.0%	12.7%	0.0%
	Sub-total	**–**	**–**	**175**	**99**	**29,657**	**46,907**	**25.7%**	**17.7%**	**46.0%**	**10.6%**	**0.0%**
	Total – all assets	**26,822**	**26,822**	**22,449**	**20,464**	**1,032,865**	**1,664,484**	**22.8%**	**36.1%**	**33.7%**	**5.1%**	**2.3%**

(a) Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

Satisfactory condition refers to an asset that is not due for renewal, where a condiiton rating scale from 1 (very good) to 5 (asset unservicable) is utilised (Source: International Infrastructure Management Manual 2006). It does not include any planned 'enhancements' to the asset. Condition 5 assets are taken as being overdue for renewal, as the end of condition 4 is the intervention point, useful life of the asset, at which time it should be renewed or disposed of.

continued on next page ...

Council of the City of Ryde

Report on infrastructure assets as at 30 June 2026 (continued)

Condition rating/ description
1 New or equivalent
2 Good condition without visible blemishes or deterioration
3 Usable & safe condition, with visible signs of wear or deterioration, e.g. cracks in footpaths
4 usable condition with defects that interfere with use or reduce asset life, e.g. extensive road cracking. At the end of condition 4, the asset will be due for renewal or disposal.
5 Requires major repairsor is not suitable to remain in use due toa significant safety hazard, i.e. it is overdue for renewal.

For condition 5 assets that remain in service, there is a low residual life 5%, but indefinate RUL (remaining useful life).
The backlog refers to asset renewals that have been deferred due to insufficient funds. Any asset in condition 5 is considered to have been deferred and overdue for renewal and therefore part of the backlog.

Council of the City of Ryde

Report on infrastructure assets as at 30 June 2026

Infrastructure asset performance indicators (consolidated) *

$ '000	Amounts 2026	Indicator 2026	Indicators 2025	Indicators 2024	Benchmark
Buildings and infrastructure renewals ratio					
Asset renewals [1] / Depreciation, amortisation and impairment	31,205 / 24,884	125.40%	118.33%	119.36%	> 100.00%
Infrastructure backlog ratio					
Estimated cost to bring assets to a satisfactory standard / Net carrying amount of infrastructure assets	26,822 / 1,058,955	2.53%	2.56%	1.95%	< 2.00%
Asset maintenance ratio					
Actual asset maintenance / Required asset maintenance	20,464 / 22,449	91.16%	104.52%	100.41%	> 100.00%
Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council / Gross replacement cost	26,822 / 1,664,484	1.61%	1.63%	1.17%	

(*) All asset performance indicators are calculated using classes identified in the previous table.

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

INDEPENDENT AUDITOR'S REPORT

Special Schedule – Permissible income for general rates

Council of the City of Ryde

To the Councillors of Council of the City of Ryde

Opinion

I have audited the accompanying Special Schedule – Permissible income for general rates (the schedule) of Council of the City of Ryde (the council) for the year ending 30 June 2027.

In my opinion, the schedule is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting 2025–26 (LG Code) and is in accordance with the books and records of the council.

My opinion should be read in conjunction with the rest of this report.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's responsibilities for the audit of the schedule' section of my report.

I am independent of the council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of matter - basis of accounting

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the schedule. The schedule has been prepared for the purpose of fulfilling the council's reporting obligations under the LG Code. As a result, the schedule may not be suitable for another purpose.

Other information

The council's annual report for the year ended 30 June 2026 includes other information in addition to the schedule and my Independent Auditor's Report thereon. The councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements.

My opinion on the schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements.

In connection with my audit of the schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The councillors' responsibilities for the schedule

The councillors are responsible for the preparation of the schedule in accordance with the LG Code. The councillors' responsibility also includes such internal control as the councillors determine is necessary to enable the preparation of the schedule that is free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the audit of the schedule

My objectives are to:

- obtain reasonable assurance whether the schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the schedule.

A description of my responsibilities for the audit of the schedule is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar8.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the schedule.



Lawrissa Chan
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

28 October 2026
SYDNEY